

Overview and Scrutiny



Safer Stronger Communities Select Committee Agenda

7.00 pm, Tuesday, 17 January 2023
Civic Suite, Lewisham Town Hall, London, SE6 4RU

For more information contact: Timothy Andrew 020 8314 7916
(timothy.andrew@lewisham.gov.uk)

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

Item		Pages
1.	Minutes of the meeting held on 3 November 2022	3 – 6
2.	Declarations of interest	7 – 10
3.	Responses from Mayor and Cabinet There are none.	
4.	Update from the Borough Commander for Police	11 – 19
5.	Update from the Borough Commander for Fire	21 – 32
6.	Safer Lewisham Plan	33 – 58
7.	Cost of living crisis update and equalities screening	59 – 88
8.	Select Committee work programme	89 – 114

Safer Stronger Communities Select Committee Members

Members of the Committee, listed below, are summoned to attend the meeting to be held on Tuesday, 17 January 2023.

Jeremy Chambers, Monitoring Officer
Monday, 9 January 2023

<p>Members</p> <p>Councillor Ayesha Lahai-Taylor (Chair)</p> <p>Councillor Liam Shrivastava (Vice-Chair)</p> <p>Councillor Bill Brown</p> <p>Councillor Mark Jackson</p> <p>Councillor Hilary Moore</p> <p>Councillor Rachel Onikosi</p> <p>Councillor Hau-Yu Tam</p> <p>Councillor Mark Ingleby (ex-Officio)</p> <p>Councillor Ese Erheriene (ex-Officio)</p>	
---	--

MINUTES OF THE SAFER STRONGER COMMUNITIES SELECT COMMITTEE

Thursday, 3 November 2022 at 7.00 pm

IN ATTENDANCE: Councillors Ayesha Lahai-Taylor (Chair), Liam Shrivastava (Vice-Chair), Hilary Moore, Rachel Onikosi and Hau-Yu Tam

APOLOGIES: Councillors Bill Brown and Mark Jackson

ALSO PRESENT: Antonio Rizzo (Library and Information Services Manager), Katie Wood (Scrutiny Manager), Councillor James-J Walsh (Cabinet Member for Culture and Leisure (job share)), Councillor James Rathbone and Councillor Aliya Sheikh

ALSO PRESENT VIRTUALLY: Councillor Chris Barnham, Cabinet Member for Children and Young People, Pinaki Ghoshal (Executive Director for Children & Young People), David Murray (Interim Director: Culture, Learning & Libraries) and Katharine Nidd (Head of Strategic Finance, Planning and Commercial)

NB: Those Councillors listed as joining virtually were not in attendance for the purposes of the meeting being quorate, any decisions taken or to satisfy the requirements of s85 Local Government Act 1972

1 Minutes of the meeting held on 13 October 2022

1.1 RESOLVED:

That the minutes of the meeting held on the 13th October be agreed as an accurate record of proceedings.

2 Declarations of interest

2.1 RESOLVED:

There were no declarations of interest.

3 Budget Reductions for 2023/24

3.1 Katharine Nidd, Head of Strategic Finance, Planning and Commercial, introduced the report to the Committee. Pinaki Ghoshal, Executive Director Children and Young People provided an overview of the savings directly relating to the Committee. David Murray, Interim Director of Culture, Learning and libraries was also in attendance online. In the subsequent discussion, the following key points were raised:

- The Council was now in its 13th year of budget reductions following cuts from central government and the budget had been reduced by £137 million since that time.
- There was still uncertainty around the levels of cuts due to the financial settlement from government still not being confirmed as well as general economic uncertainty and the effects of the higher inflation rates.

- Tables 5.8 and 5.13 in the report listed the decisions that were being proposed to be made by Mayor and Cabinet and by officers as per the scheme of delegation in the Council's constitution.
- Regarding the Equalities Impact Assessments (EAAs) on the proposal for CYP_SAV_04 - CYP Youth Service Budget Review, the Committee heard that the EAA would be carried out on specific proposals but it was hoped that the reduction would be in back office functions and would therefore not have an effect on services. This would be monitored and EAAs completed as necessary.
- Regarding the EAA on the Youth Offending Service Review CYP_SAV_05, the Committee heard that the saving would not cause any change in service as it was a reduction to consultancy costs and the work had already been completed and changes and learning were already embedded in the service.
- Members of the Committee raised concerns that a reduction in spending on youth services could cause additional spending in other areas such as to community services. The Committee heard that the details would be worked through closely with colleagues and partners to avoid this. The aim was for the cost reduction to be related to overhead costs and not impact service provision. If there was any reduction to service provision proposed, a full EAA would be completed.
- All Directorates across the Council were considering any impacts their proposed cuts would have to other services and to partner organisations. Members of the Committee asked that it was closely monitored whether additional costs for waste collection caused an increase in fly-tipping.
- The Committee heard that it would not be appropriate to add the cost of bulky waste to housing service charges as many residents did not use this service and service charges also went to the Housing Revenue Account rather than the general fund.
- Regarding the budget cut proposal CYP_SAV_01 - review of children's centres budget, the Committee were informed that the Department for Education had announced funding of £900,000 in 2022/23 and £1.5 million for 2023/24 which would therefore mean the total funding for family hubs would increase.
- Members of the Committee raised concerns regarding the reduction in opening hours for libraries. In particular the role they were due to play in "Warm Welcomes" as well as other crucial roles such as in social prescribing. In response the Committee heard that the changes were proposed from April 2023 and the service was very aware of the possible impacts and would be looking in detail at who was accessing the libraries and when to try and minimise any impact. There would be consultation and research carried out as well as EAAs on any proposals relating to change of provision.
- Regarding ALL_SAV_01 - absorption of £2m unfunded pay award, this was due to the pay award of £2355 per member of staff and £1925 for senior managers. The pay award was more than originally budgeted for with a total cost of £4.5 million more than the budgeted £2.7 million. Each directorate would therefore need to take an additional cut proportionate to their staff numbers to make up the £2 million shortfall.
- Councillor Sheikh was invited to speak and requested that it be minuted that she would like an update on the budget reduction agreed in 2020/21 to the over 60s free swim and gym access.

3.2 **RESOLVED:**

That the following comments be referred to the Public Accounts Select **Page 4**

Committee:

- 1) The Committee requested that the following comments be referred to the Public Accounts Select Committee on proposal COM_SAV_08: Reduction in opening hours at Lewisham Libraries.
- 2) The Committee was concerned with the saving on reducing hours at Lewisham Libraries. The Committee felt that in light of the policy on “Warm Welcomes” and due to the hugely important role libraries play in supporting vulnerable residents such as through social prescribing, supporting digital inclusion and being a place of welcome to all residents, that it was essential that the impact of the cut was very carefully examined before any decision was made. Library usage by demographic use at different dates and times should be carefully examined to minimise any impact and consultation should take place with partners at community libraries. It was important to fully examine whether a cut in hours could have unintended consequences for the most vulnerable and cause additional costs to other services by residents’ needs having to be met in other and possibly more costly ways.

4 Libraries Update

4.1 James-J Walsh, Cabinet member for Culture and Leisure and Antonio Rizzo, Head of Library and Information Service gave a presentation to the Committee, a copy of which is included in the agenda documentation. David Murray, Interim Director of Culture, Learning and Libraries was also in attendance online. During the subsequent discussion, the following key points were raised:

- Business Support for local residents and businesses was available through BIPC Local at Catford Library. It included a range of resources which would also be available at other libraries in the borough.
- Lewisham had the highest levels of volunteering in libraries in the country and had a successful partnership role with the community.
- The libraries service worked with a range of young people including the Young Mayor and Young Advisors and had activities focussed on young people. A member of the Committee highlighted that continuing engagement with young people was particularly important with the budget reductions to a range of services.
- Continued work was being carried out with Grove Park and Crofton Park Libraries to improve the IT infrastructure and to encourage new people to access the libraries such as through engaging with families who use the parks. There could be an opportunity to identify IT equipment that could be donated by the Council to improve the offer available.
- Working with the Communications Team to help ensure that residents knew libraries were a place for everyone was important. Different locations and libraries would need a bespoke strategy for this.
- Equalities considerations would be carefully examined before any changes to opening hours were finalised.
- There were a range of schools visits to the libraries and to look at the archives. There was a service available to Lewisham schools where the Lewisham Library Service would buy books for them so they could benefit from the savings they were able to get. This also enable the books to be bar-coded so students could use the same library card to access books in schools and in libraries in the borough.

- Members of the Committee congratulated the Library Service on the new Catford Library and praised the quality of the provision.
- Lewisham Library had a range of issues and capital investment was needed as the building was not currently fit for purpose. A bid to the Government's "Levelling Up Fund" had been made but urgent action was needed to make the building waterproof and warm as soon as possible.

4.2 **RESOLVED:**

That the report be noted.

5 **Select Committee work programme**

5.1 Katie Wood, Scrutiny Manager, introduced the report to the Committee. During the subsequent discussion the following key points were noted:

- A member of the Committee commented that in addition to the briefing note received on the public health approach to violence reduction, it would be good for the Committee to consider whether there was further potential for the Committee to look at the correlation between crime and disorder, health and inequalities by working together with Healthier Communities Select Committee.
- The Metropolitan Police BCU Commander had confirmed he would attend the January meeting. The Borough Commander for Lewisham, London Fire Brigade, had not yet confirmed her attendance.
- The Scrutiny Manager was thanked for her work in Scrutiny at Lewisham Council.

5.2 **RESOLVED:**

That the report be noted and the work programme be agreed.

The meeting ended at 9.05 pm

Chair:

Date:



Safer Stronger Communities Select Committee

Declarations of Interest

Date: 2 November 2022

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Director of Law, Governance and Elections

Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

1. Summary

1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests.

1.2. Further information on these is provided in the body of this report.

2. Recommendation

2.1. Members are asked to declare any personal interest they have in any item on the agenda.

3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either:
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
 - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).

9. Report author and contact

- 9.1. Jeremy Chambers, Director of Law, Governance and Elections
jeremy.chambers@lewisham.gov.uk, 020 8314 7648

Safer Stronger Communities Select Committee

17th January 2023

DCS Trevor Lawry

SE BCU Commander

Agenda Item 4



Agenda

- Crime in Lewisham
- Stop and Search
- HMICFRS - Engage
- Serious Violence Reduction Orders
- Gangs Database
- Zen City



Crime - Lewisham

Crime Section	Offences Current Period	Offences Change	Offences Change %
TNO	21,609	+432	+2.0%
Arson and Criminal Damage	1,627	-97	-5.6%
Burglary	1,446	-144	-9.1%
Drug Offences	1,070	-138	-11.4%
Possession of Weapons	180	-75	-29.4%
Public Order Offences	1,656	-153	-8.5%
Robbery	515	-12	-2.3%
Sexual Offences	686	+83	+13.8%
Theft	4,469	+568	+14.6%
Vehicle Offences	2,889	+206	+7.7%
Violence Against the Person	6,806	+220	+3.3%
Misc. Crimes Against Society	265	-26	-8.9%
Historical Fraud and Forgery	0	+0	
Hate Crime	571	-140	-19.7%
DA Flagged Crime	3,149	+244	+8.4%
VWI - DA Flagged	743	+70	+10.4%
VWI - Non DA Flagged	1,462	+95	+6.9%
Gun Crime	46	+24	+109.1%
LB Gun Discharges	10	+6	+150.0%
Knife Crime	336	+51	+17.9%
Knife Injury	114	+2	+1.8%



Robbery

The table below shows offences for April to Aug for Robbery. It shows offences for 2021, 2022, the 5 year average (2017-2021) and the 3 year pre pandemic average (2017-2019).

It shows AS & SN have an increase in offences against 2021, the 5 year average and the pre pandemic average. Both recorded offences levels equalling the highs of late 2019.

AW are up on 2021 and the 5 year average, although they remain below pre pandemic levels.

CN, NW and SW all saw a jump in the number of offences recorded in October.

BCU	2021	2022	2022 v 2021	5 year average	2022 v 5 year Av.	3 year Pre pandemic average	2022 V pre pandemic
AS	1551	2082	34%	1792	16%	1984	5%
AW	2001	2636	32%	2476	6%	2972	-11%
CE	1494	1468	-2%	1687	-13%	1890	-22%
CN	1249	1424	14%	1753	-19%	2129	-33%
EA	965	939	-3%	1319	-29%	1560	-40%
NA	1300	1465	13%	1728	-15%	2037	-28%
NE	1175	1076	-8%	1432	-25%	1587	-32%
NW	1002	1238	24%	1365	-9%	1540	-20%
SE	785	1002	28%	1158	-13%	1305	-23%
SN	880	1277	45%	1038	23%	1136	12%
SW	757	992	31%	1003	-1%	1106	-10%
WA	825	934	13%	1188	-21%	1328	-30%
MPS	13984	16533	18.2%	17940	-8%	20574	-20%

Burglary

The table below shows offences for April to Aug for Burglary. It shows offences for 2021, 2022, the 5 year average (2017-2021) and the 3 year pre pandemic average (2017-2019).

It shows that no BCU has an increase against the 5 year average or pre pandemic levels.

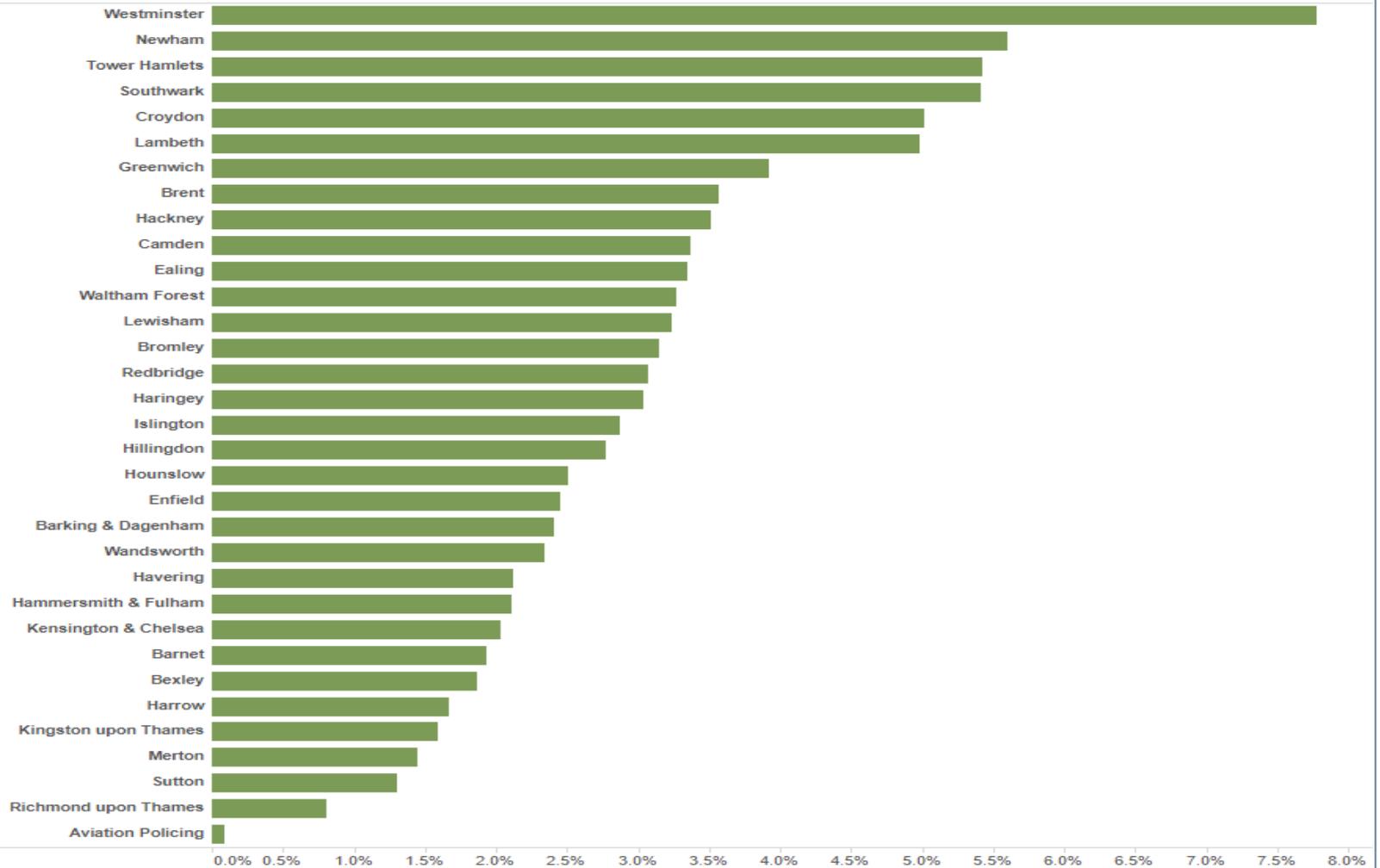
WA have the highest increase against last year.

CE, NA and SW are recording a reduction of over 10% against last year

Burglary		All data is for 1st April to 31st Oct					
BCU	2021	2022	2022 v 2021	5 year average	2022 v 5 year Av.	3 year Pre pandemic average	2022 V pre pandemic
AS	2819	2883	2%	3383	-15%	3694	-22%
AW	3026	3226	7%	4118	-22%	4817	-33%
CE	3006	2638	-12%	3496	-25%	3757	-30%
CN	2132	2163	1%	3024	-28%	3530	-39%
EA	2049	2034	-1%	2785	-27%	3287	-38%
NA	2533	2140	-16%	2860	-25%	3163	-32%
NE	1662	1733	4%	2229	-22%	2476	-30%
NW	2973	3127	5%	4047	-23%	4653	-33%
SE	2625	2489	-5%	3209	-22%	3547	-30%
SN	2508	2567	2%	3148	-18%	3566	-28%
SW	2912	2480	-15%	3474	-29%	3859	-36%
WA	2550	2829	11%	3510	-19%	3955	-28%
MPS	30795	30309	-1.6%	39283	-23%	44305	-32%

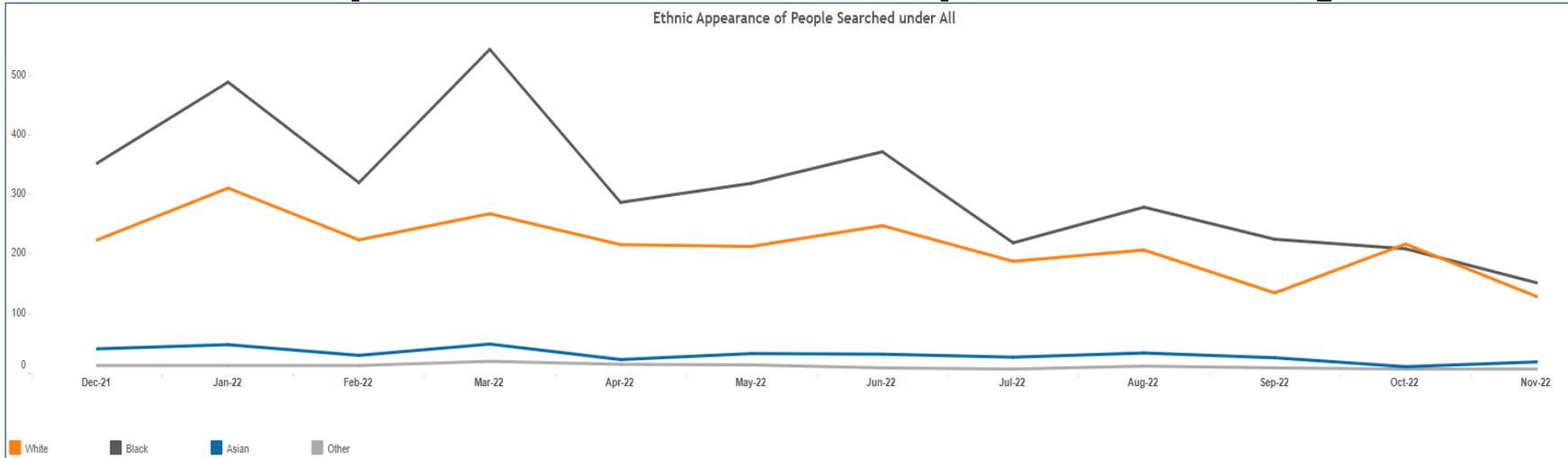
Stop & Search

Proportion of All Stop & Search by Borough

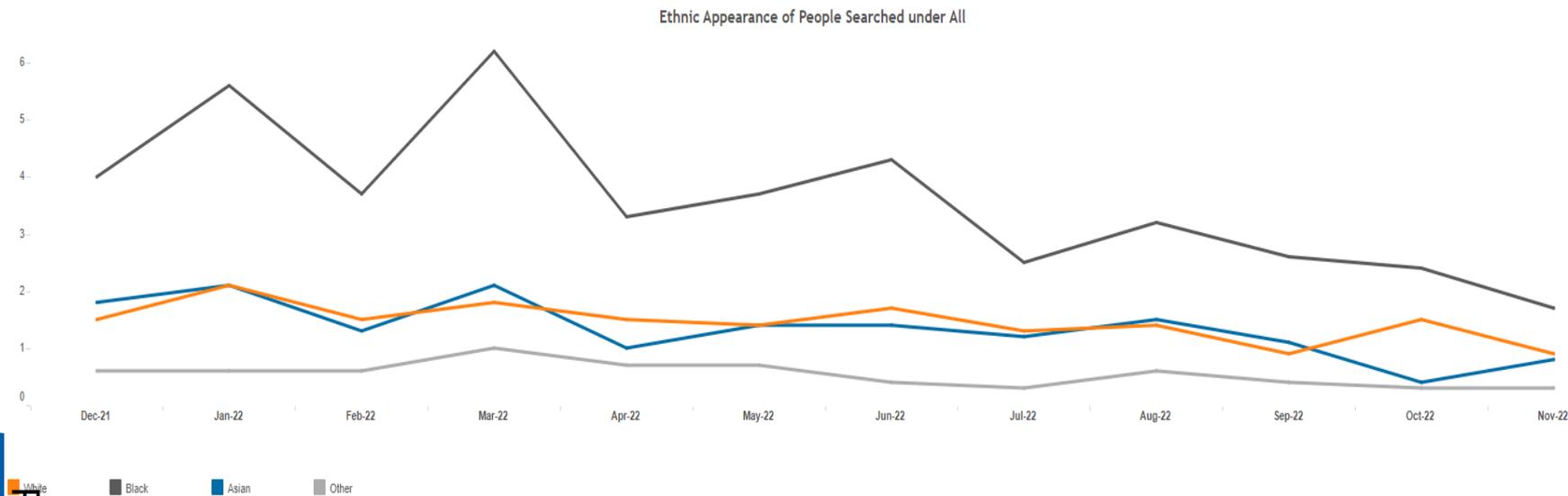


Stop & Search Proportionality

Ethnic Appearance of People Searched under All



Ethnic Appearance of People Searched under All



Stop & Search BWV

Month	No	Yes
May	2.7%	97.3%
Jun	3.5%	96.5%
Jul	3.3%	96.7%
Aug	4.3%	95.7%
Sep	5.8%	94.2%
Oct	2.4%	97.6%
Grand Total	3.6%	96.4%

Information Requests

- HMICFRS - Engage
- Serious Violence Reduction Orders
- Gangs Database
- Zen City



This page is intentionally left blank



LONDON FIRE BRIGADE



Safer Stronger Communities Select Committee

GC Kerry Whitehorn

Borough Commander Lewisham

17/01/2023

Areas covered

- Our Transformation Delivery Plan
- Our Aims and Objectives
- Lewisham Incident Statistics

Transformation Delivery Plan

- Introduced Fire escape hoods to help rescue people
- Introduced new 32m and 64m ladders to help tackle high rise fires
- Rolled out an extensive training programme to assist us in dealing with high rise fires
- Improved how we handle emergency calls to make sure "Every contact counts"
- Introduced an online Home Fire Safety checker as well as increasing fire safety advice to businesses
- Set clear expectations about how we treat each other and the people we serve
- Started roll out new inclusive Leadership programme and performance discussions against those expectations
- Trained assessors for recruitment and promotions including how to manage and mitigate unconscious bias

Our 6 Aims and Objectives

- **Prevention**
- **Protection**
- **Response**
- **Preparedness**
- **Recovery**
- **Engagement**

Prevention

Providing education through delivery of community safety activities

- Home fire safety visits - safeguarding
- Local & national initiatives & campaigns
- Community engagement through - estate days, schools programme, youth Initiative (Fire Cadets)

Protection

Providing Fire Safety advice to businesses and partners

- Guidance and Enforcement – Regulatory Reform Order 2005 (RRO)
- Team of specialist Fire safety officers
- Fire Station crews support – Low risk buildings

Response

Our emergency response attendance

- First appliance arrival within six minutes
- Second appliance arrival within eight minutes
- Alleged fire risks addressed within three hours

Preparedness

- Ensure we Identify, Assess and Act on risk
 - **People related risks** – Population, Vulnerability, building Location/type/use
 - **Day-to-day risks** – Road traffic collisions, Fires in homes/large buildings
 - **Extraordinary risks** - Terror related, pandemics, major fires, urban flooding
 - **Emerging and future risks** - Population, sustainability and climate change, changing building environment, security and resilience

Recovery

Recovery services to support those in need to mitigate the impact of an incident.

- LFB and partners working hand in hand proactively providing post incident care.
- Continued training and Joint exercises

Engagement

Engagement is interactive and supportive for both the community and the LFB

- Community connections partnership
- Opening up our fire stations
- Key event open days, career information days
- Charity car washes, Mcmillian coffee mornings,
- Offering the use of space, hosting partnership meetings

Lewisham Borough incident statistics

- 1st January 2022 – 31st December 2022

		SPLY	
4,481 -	Incidents attended	3,858	+623
603 -	Fire related	482	+121
1,851 -	Special services*	1,510	+341
2,027 -	False alarms**	1,866	+161

*Special service – Road traffic collisions, flooding, shut in lift

**False Alarms – 1503 Automatic fire alarms

Thank you

Any Questions?

Lewisham Borough

Deptford Fire Station

Forest Hill Fire Station

Lewisham Fire Station

New Cross Fire station

186 Evelyn Street

155 Stanstead Road

249-259 Lewisham High Street

266 Queens Road



Safer Stronger Communities Select Committee

Report title: Safer Lewisham Partnership Plan 2023

Date: 17 January 2023

Key decision: No.

Class: Part 1

Ward(s) affected: All

Contributors: Director of Communities, Partnerships and Leisure

Head of Safer Communities

Safer Communities Crime and Violence Reduction Service Manager

Outline and recommendations

The purpose of this paper is to provide the Safer, Stronger Communities Select Committee with a draft version of the Safer Lewisham Partnership Plan 2023.

Members are asked to consider the Plan and provide comment and ask questions to the Executive Member for Safer Communities and to the officers in attendance at the Committee meeting.

1. Summary

- 1.1. The purpose of this item is to provide the Safer, Stronger Communities Select Committee with a draft version of the Safer Lewisham Partnership Plan 2023, for pre-decision scrutiny in order to inform further consultation with the Safer Lewisham Partnership.
- 1.2. Members are asked to consider the Plan and provide comment and ask questions to the Executive Member for Safer Communities and officers in attendance at Committee.

2. Recommendations

- 2.1. Members of the Safer Stronger Communities Select Committee are recommended to consider, comment on and note the Plan.

3. Policy Context

- 3.1. The Council's Corporate Strategy 2022-2026 outlines the Council's vision to deliver for residents over the next four years and includes the following priorities relevant to this item: Safer Communities –

- We will work with the police to implement our Violence Against Women and Girls strategy 2021 – 2026.
 - We will reduce the number of young people who enter the criminal justice system, focusing on prevention and expanding our trauma-informed approach, championed by our Youth Offending Service.
 - We will continue to focus and develop our successful public health approach to youth violence, aiming to tackle knife crime and reduce sexual exploitation across the borough
- 3.2. The Council's Domestic Abuse and Violence against Women and Girls Strategy 2021 – 2026, includes the following priority relevant to this item:
- Prevent: Preventing violence and abuse through early intervention and education
 - Protect: Providing support that keeps individuals and their families safe from harm
 - Recover: Providing long-term support to enable recovery following abuse
 - Pursue: Holding perpetrators to account whilst providing opportunity for change and support.
 - Partnership: Working in partnership across agencies and with the community to ensure our response to abuse is integrated, innovative and inclusive.
- 3.3. The Government announced that it would bring forward legislation introducing a new Serious Violence Duty on public bodies, which would ensure relevant services worked together to share data and knowledge, allowing them to target their interventions to prevent serious violence.
- 3.4. The Government also announced that it would amend the Crime and Disorder Act 1998 to ensure that serious violence was an explicit priority for Community Safety Partnerships by making sure that they had a strategy in place to tackle violent crime.
- 3.5. The Duty is a key part of the Government's programme of work to prevent and reduce serious violence; taking a multi-agency approach to understand the causes and consequences of serious violence, focused on prevention and early intervention, and informed by evidence.
- 3.6. The responsible authorities in the Serious Violence Duty will be the Local Authority, Police, Fire and Rescue Authorities, Justice Organisations (youth offending teams and probation and Health Bodies (Integrated Care Boards).
- 3.7. Lewisham's Serious Violence Duty strategy must set out the agreed definition of serious violence for the borough, summarise the key aspects of the Serious Violence Strategic Needs Assessment, the partnership arrangements that have been agreed locally to lead on delivery of the Duty, the areas of activity to prevent and reduce serious violence, and activity to engage with voluntary sector organisations, communities - including young people, as well as businesses. Lewisham will have 12 months to finalise the Strategy and the Assessment (*January 2024, proposed date*).
- 3.8. In December 2021, the Government released a new 10 year drugs titled "From harm to hope: A 10-year drugs plan to cut crime and save lives". The strategy was built on the findings and recommendations of the recent review undertaken by Dame Carol Black. The strategy has three overarching aims to break drug supply chains, deliver a world-class treatment and recovery system and reduce the demand for recreational drugs.
- 3.9. The office for Health Improvement and Disparities (OHID) requires local areas to have a strong multi-agency Combating Drugs Partnership for oversight of the strategy, but the footprint of this will be decided locally. This partnership must have proactive oversight of the implementation of all three strategic priorities of the Drug Strategy.

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

- 3.10. Given the requirements around the Combating Drugs Partnership for the grant and strategy implementation, in Lewisham the close alignment of membership and priorities means that officers propose to incorporate overall oversight within the work of the Safer Lewisham Partnership, and through subgroups including for the treatment system and for enforcement.

4. Timelines

- 4.1. Following Committee, the draft Safer Lewisham Partnership Plan informed by Committee recommendations will be heard at the Safer Lewisham Partnership Board on 25 January 2023.
- 4.2. Post the Board, and informed by any further recommendation, the Safer Lewisham Partnership representatives will gather operationally in order to finalise the Performance Management Framework, which will include clearly defined and measureable objectives. The Framework will also include an Action Plan 2023/24, and delivery mechanisms.
- 4.3. The finalised Plan will be presented to the Safer Lewisham Partnership Board on 26 April 2023.

5. Financial implications

- 5.1. There are no direct financial implications arising from this report.

6. Legal implications

- 6.1. There are no direct legal implications arising from this report.

7. Equalities implications

- 7.1. One of the priorities in the Safer Lewisham Plan 2023 is Lewisham's Public Health approach to violence reduction and the reduction of disproportionality. The Committee will consider wider Equalities matters when reviewing the Plan and when making any recommendations.

8. Climate change and environmental implications

- 8.1. There are no direct climate change or environmental implications arising from this report.

9. Crime and disorder implications

- 9.1. The purpose of the Safer Lewisham Partnership Plan 2023 is to set out the strategic approach to crime and reducing violence.

10. Health and wellbeing implications

- 10.1. The overall purpose of the Public Health approach is to improve the overall health and wellbeing of all residents in the borough.

11. Report contact

- 11.1. James Lee, Director of Communities, Partnerships and Leisure
james.lee@lewisham.gov.uk

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

This page is intentionally left blank

Safer Lewisham Partnership Plan 2023-2024

London Borough of Lewisham

Safer Communities



Contents	Page
Introduction	
Context	
Crime in Lewisham	
COVID-19	
Crime Reduction Achievements	
Consideration for the Safer Lewisham Partnership Plan	
Safer Lewisham Partnership Plan 2023	
Priority One: Domestic Abuse and Violence Against Women & Girls	
Priority Two: Community Engagement	
Priority Three: Public Health Approach to tackling Violence, with a focus on Youth Violence	
Appendix	

DRAFT

Introduction

The Safer Lewisham Partnership is the statutory Community Safety Partnership in Lewisham, which is a statutory requirement of the Crime and Disorder Act 1998. The Partnership seek to address local issues including antisocial behaviour, hate crime, domestic abuse, violence against women and girls, substance misuse, violence, and re-offending. The multi-agency strategic group is built on the premise that no single agency is able to manage, or be responsible for dealing with, complex community safety issues and that these issues can be addressed more effectively and efficiently through working in partnership.

The Partnership is made up of both statutory agencies and co-operating bodies within the borough (known as the 'responsible authorities'), including:

- The Metropolitan Police
- Lewisham Local Authority
- London Fire Brigade
- National Health Service Integrated Care Boards (NHS ICB), and
- The Probation Service

Co-operating bodies include the London Mayor's Office for Policing and Crime (MOPAC) as well as key local partners with a vested interest in community safety.

Additional Partners include the Cabinet Member for Community Safety (Chair of Safer Lewisham Partnership Board), and colleagues from the Youth Offending Service, the Ministry of Justice, the Safer Neighbourhood Board, Housing, Children Social Care, Adult Social Care and Safeguarding Boards.

New statutory requirements from the Police and Justice Act (2006), introduced additional duties, which were updated by subsequent legislation that includes the Crime and Disorder Regulations 2011. The requirements included the production of a Strategic Assessment and a Partnership Plan.

It should be noted that it is not the intent nor function of this Plan to include or cover all areas of business and service delivery, across the partnership, but to highlight the priority areas that we have identified to focus on as a Partnership for Lewisham.

Context

The Councils Corporate Strategy 2022 – 2026, sets out the Council's ambitions for Lewisham, detailing the values that will shape the authorities priorities and the subsequent decisions. These values will underpin the Safer Lewisham Partnership Plan for 2023/24, as follows.

- We put service to the public first - we exist to serve and support the residents of Lewisham, and everything we do must always have residents' interests first and foremost

- We respect all people and communities - we have a proud history of actively working to tackle inequalities, both across the borough and within the Council, and we will continue to build on this in everything we do
- We invest in our employees - we want to be considered a top employer in local government. We will always ensure we provide opportunities for staff at all levels to learn new skills and progress their career
- We are open, honest and fair in everything that we do - we will be transparent in the decisions that we take, both with each other and with the residents of Lewisham. Robust governance procedures will ensure that our decisions are honest and fair

It is vital to note that Lewisham is one of the country's most diverse boroughs. Whilst all local authority service delivery will be impacted by ongoing challenges, the impact of Covid-19, the climate emergency and the cost of living crisis will exacerbate inequalities as will the systemic issues that these communities already face. When considering the Safer Lewisham Partnership Plan it is important to consider the people, families, and communities that are impacted by crime.

The most recent census (2021), recorded a population of 300,553 in Lewisham with 157,820 residents identifying as female and 142,733 identifying as male. Over the last 20 years, Lewisham has seen its population increase by 51,677; nearly half of this increase (24,715) was in the past decade.

The age breakdown of residents in Lewisham is relatively in keeping with the London average, but it is noticeable that Lewisham has more young people aged under 15 in comparison to the national percentage for England. It also has far fewer people aged over 64 compared to the national average, almost half the percentage for England.

Language is a defining characteristic of people's identity. 83.5% of residents in Lewisham speak English, which is higher than the London average. The most common European languages are French, Spanish, and Portuguese. 2.3% of Lewisham residents speak a South Asian language, with 2% an East Asian language and 1.7% an African language.

Nationally, numerous reports note that specific groups are impacted by structural discrimination within education, the health system, and the criminal justice system. Data gathered to inform the Plan has highlighted areas where disproportionality exists within Lewisham. It is critical that the Safer Lewisham Partnership Plan along with the wider partnership acknowledges the inequality and the subsequent impact and consistently and effectively seeks opportunities to address this.

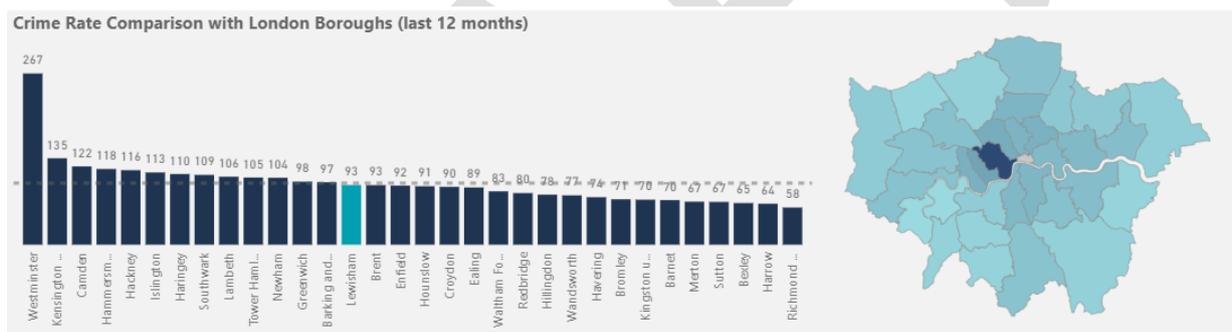
Crime in Lewisham

The crime statistics in Lewisham indicate a mixed picture across the borough and London as a whole. The Metropolitan Police Service (MPS) reported 28.4 thousand crimes in Lewisham over the 12 months to September 2022. This represents a 6.5% increase on the previous 12 months, but this is less than the 11.6% increase observed across London.

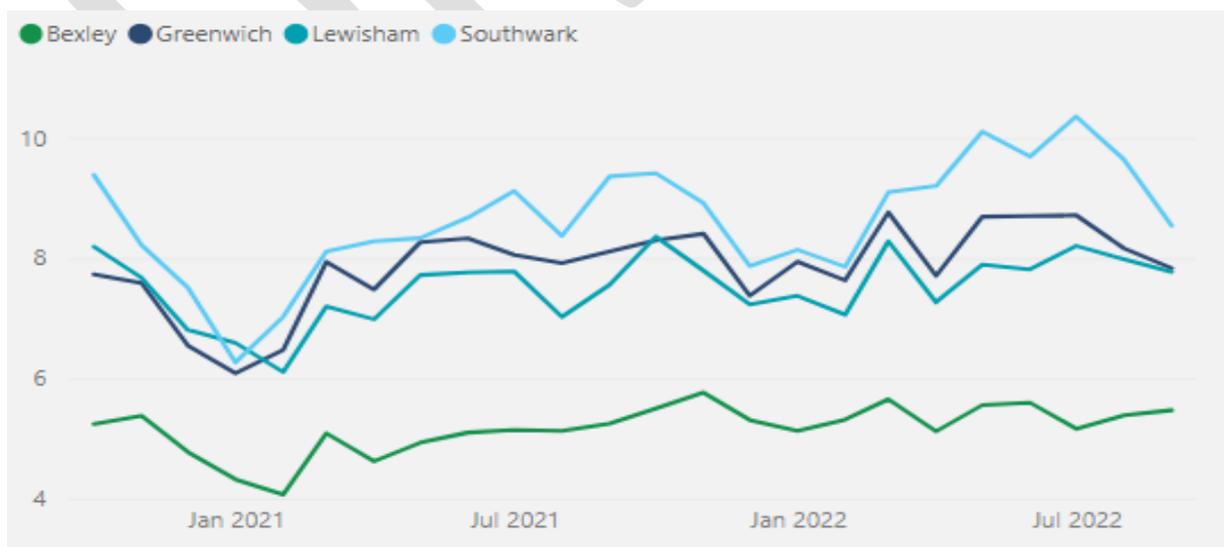
Lewisham has the 14th highest crime rate across the 32 London boroughs, however in comparison, the Royal Borough of Greenwich and Southwark, which neighbour Lewisham, have an overall higher rates of crime.

Last 12 Months			
TOTAL NUMBER	CRIME RATE	RATE CHANGE	LONDON CHANGE
28.4K	93.0	6.5%	11.6%
Last 6 Months			
TOTAL NUMBER	CRIME RATE	RATE CHANGE	LONDON CHANGE
14.3K	46.9	1.8%	2.4%
Last 3 Months			
TOTAL NUMBER	CRIME RATE	RATE CHANGE	LONDON CHANGE
7312	23.9	4.3%	0.3%

Source: MPS data, Lewisham crime dashboard. MPS overall crime data August 2021- September 2022



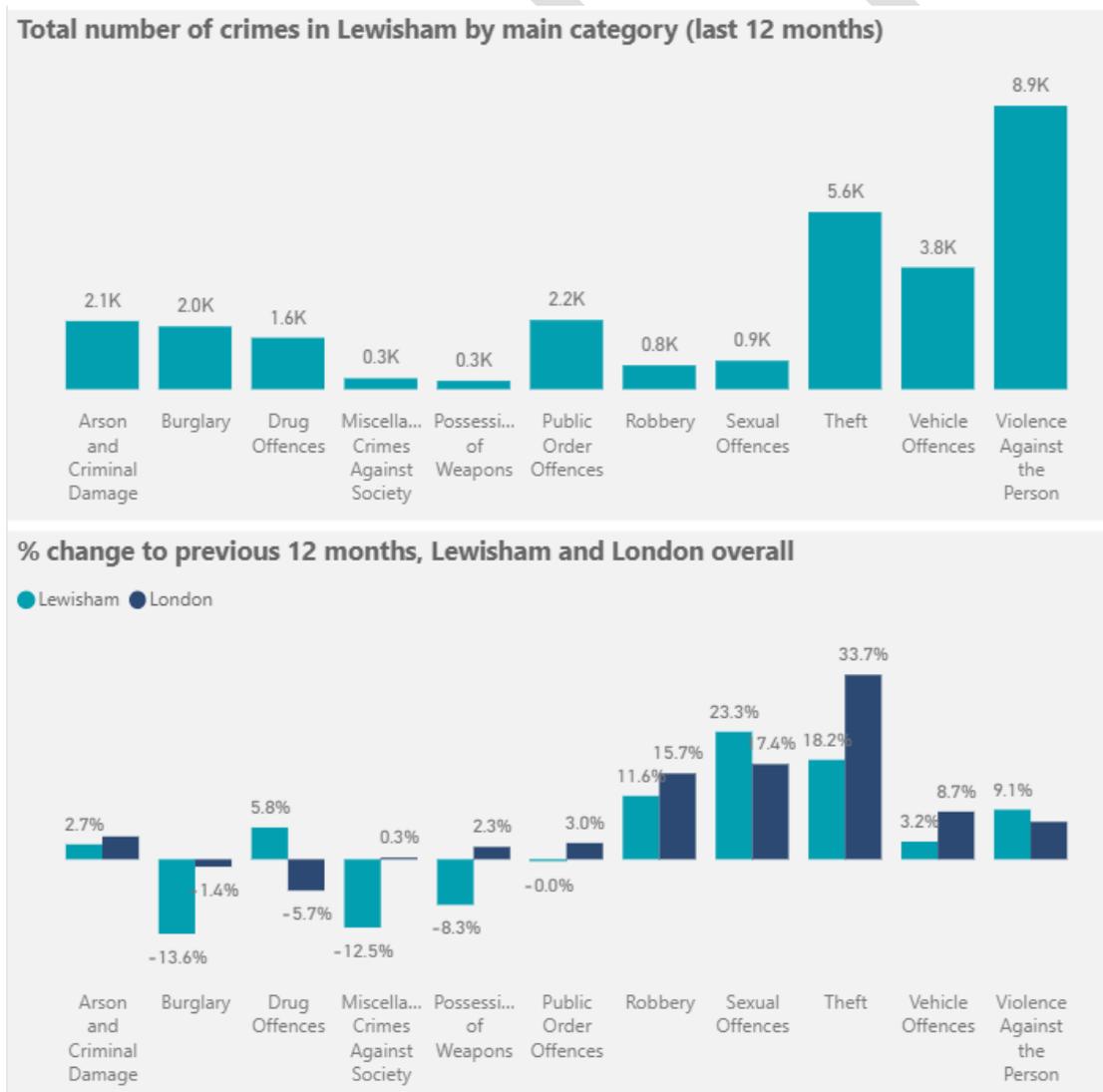
Source: MPS data, Lewisham crime dashboard. MPS overall crime data August 2021- September 2022



Source: MPS data, Lewisham crime dashboard. MPS overall crime data August 2021- September 2022

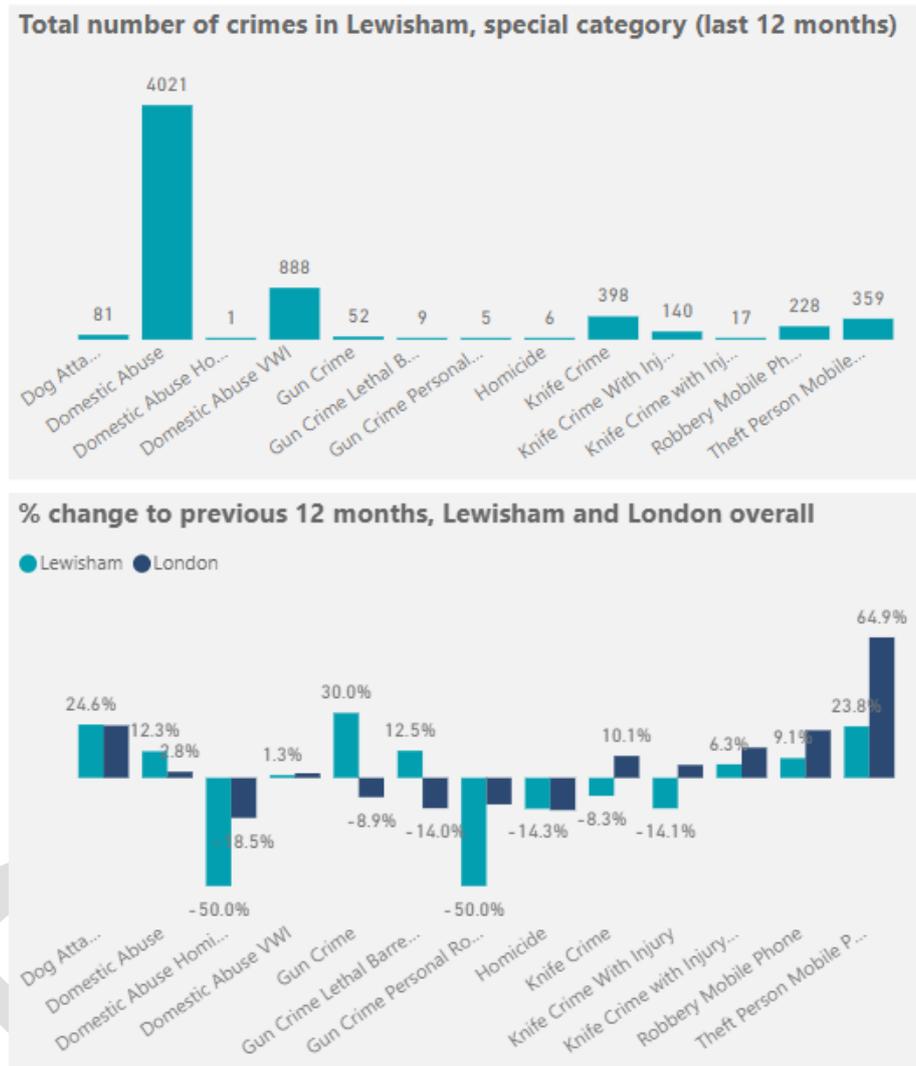
Violence against the person is the most common crime type in Lewisham with 8.9 thousand incidents recorded. This is an increase of 9.1% compared to the previous 12 month period, which is higher than the 6.9% compared to London, and was the 12th highest rate in London.

The largest crime type increase observed in Lewisham under the main crime categories was sexual offences at 23%, which was higher than the increase observed across London (17.4%) and the 15th highest rate in London. There were over 4,000 Domestic Abuse offences recorded in the year to August 2022. This was a 12.3% increase in Lewisham compared to a 2.8% increase across London, and the 5th highest rate of all London Boroughs. The reason for the increase is unclear and could reflect a number of factors, which include media campaigns that encourage the reporting of incidents, the impact of high profile incidents, and/or the increase in the number of victims. What must be noted is the fact that a significant number of victims and survivors of Domestic Abuse and/or sexual violence do not report what has happened to them to the Police. Therefore, further exploration is required and this data will not be considered in isolation.



Source: MPS data, Lewisham crime dashboard. MPS overall crime data August 2021- September 2022

There have been 52 incidents of gun crime in Lewisham in the 12 months to August 2022; a 30% increase compared to an 8.9% decrease across London. In the same period, 538 knife crime incidents were recorded, 140 of which involved an injury. Both categories have seen a decrease in the borough of 8.3% and 14.1% respectively, compared to a rise of 10% for overall knife crime across London.



Source: MPS data, Lewisham crime dashboard. MPS overall crime data August 2021- September 2022

COVID-19

The full cost of the pandemic, in relation to crime and antisocial behaviour in Lewisham is unknown. Therefore, it would be ineffective to compare crime data before the pandemic and conclude with any certainty the long-term impact. However, we can use the data known to inform the Safer Lewisham Partnership Plan.

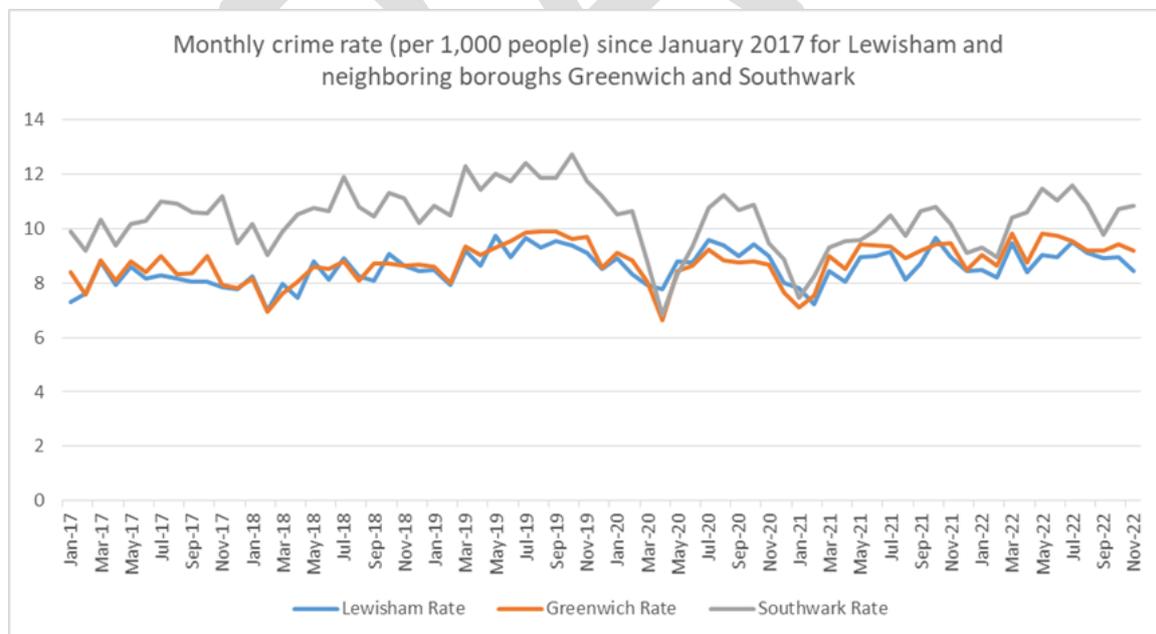
The Office for National Statistics data indicates a downward trajectory for overall crime in line with the past decade. Individual crime types see a significant decrease in theft, which is now 19% lower than pre-pandemic. Across other crime types, there has been no significant change in the levels of crime recorded in the survey. This includes fraud,

which had shown significant increases during the pandemic, but has now returned to pre-pandemic levels. This suggests that the increase observed may have been specific to the pandemic, rather than a sustained change in trends.

Additional insight can be gained from Police recorded crime, especially crime deemed low volume, high harm. Such crime types have seen decreases when compared to March 2020 levels. This includes, burglary, robbery, vehicle offences, knife crime, firearms and homicide, which have all decreased compared to March 2020 levels.

Some crime types have seen large increases, such as rape, sexual offences, stalking and harassment. However, these increases could be impacted by several factors including improvements in identifying and recording offences and an increased confidence in victims coming forward to report these offences, as previously noted. The Partnership will utilise newly available crime data to further analyse these changes and suggest appropriate actions to address them.

The table below display's the crime rate between January 2017 to November 2022, for Lewisham, alongside neighbouring boroughs Greenwich and Southwark for comparison. The data notes a slow, but steady increase of crime, with an expected decrease during the pandemic, with fluctuations most notable where stricter pandemic restrictions were observed. However, overall crime levels appear to have increased to pre-pandemic levels by November 2022. It should be noted that whilst an increase has occurred and Lewisham's crime rate is higher than the national average for England, the authority is below the London average for overall crime.



Source: MPS dashboard. Monthly crime rate from January 2017 to November 2022

Achievements since the previous Plan

Since the implementation of the 2019 Plan, Lewisham's Public Health response to Serious Violence has been revised and parallel to this the Safer Lewisham Partnership implemented a Local Violence & Vulnerability Reduction Action Plan. The aim of all, to understand, identify and address the causes of crime, seeking to reduce impact and prevalence, considering opportunities to intervene and/or prevent crime occurring.

Several work streams sat across this work, a summary of achievements as follows

Governance

- The Multi-agency Child Exploitation (MACE) operating protocol is being fully utilised to manage Child exploitation and violence concerns. The Child Exploitation Strategy and Strategic plan has now been agreed by the executive

Analysis and Enforcement

- More frequent (twice a week) Violence assessment partnership meetings are now being held. Operation Nightingale (policing operation) is targeting three areas in Lewisham with high levels of violence with injury

Safeguarding and Educating children and young people

- Managed moves have been endorsed in the revised Department of Education (DfE) Guidance on Exclusions and is continued practice in Lewisham to support children at risk of exclusion. This may include a fresh start at another school or an intervention placement within an appropriate alternative provision.
- Published DfE data for 2020/21 shows the permanent exclusion rate for Lewisham primary schools remained at zero per cent which was better than England at 0.01 per cent and on par London and Inner London at zero per cent. The permanent exclusion rate for Lewisham secondary schools continued to improve at 0.07 per cent better than England at 0.10 per cent, on par with London. It is important to note that 2020/21 figures reflect a Covid year when schools were not fully open.
- There is a named Safer Schools officer for each secondary school and Pupil Referral Unit (PRU). There is also a single point of contact (SPOC) for each primary school.
- There is an extended mentoring programme with the Violence Reduction Unit (VRU) to support children and young people back into education. There is also support from the special educational needs (SEN) Advisory Service supporting children at risk of exclusion who are experiencing barriers to learning.

Working with communities and neighbourhoods to reduce violence

- The Metropolitan Police Service (MPS) Youth Engagement Team continue to engage with young people on a daily basis. Engagement events are ongoing.
- Information is shared on a regular basis. A redacted community impact assessment (CIA) will be shared from critical incidents.

- Stop and Search and body-worn video scrutiny is ongoing. Public Encounter Panels are now active.

Positive diversion from violence

- Knife Crime Prevention Orders (KCPOs) are an established tactic. Bespoke interventions are considered on a case by case basis.
- Local schemes are ongoing, managed by the MPS Youth Engagement Team.

Some of the updates and achievements from the public health approach, a priority from the Safer Lewisham Plan 2019, recorded under different themes include

Domestic Abuse/Violence Against Women and Girls (VAWG)

- Communications campaign to promote and raise awareness of 16 days of activism.
- Poster campaign to promote and raise awareness of coercive control.
- Increase in social media campaigns
- Development of behaviour change programme for perpetrators
- Transition from monthly to bi-weekly Multi Agency Risk Assessment Conference (MARAC) to reduce single sitting case numbers and bring about safe hearing practice
- Independent audit of accommodation based commissioned services and development of an action plan to ensure service improvement, including contract review and performance management framework.
- Development of resources to support agencies to implement routine enquiry for VAWG
- Develop a model Domestic Abuse and Violence Against Women and Girls Policy for schools and pilot
- Develop tools and training for primary and secondary schools to strengthen their delivery of healthy relationships education as part of the Relationship and Sex Education (RSE) curriculum
- Agreement of the Domestic Abuse, Violence Against Women and Girls strategy 2021 – 2026.

Community Engagement

- Stop Hate UK are now a commissioned partner in Lewisham
- Establishment of a community engagement forum
- Neighbourhood Community Infrastructure Levy (NCIL) funding has been made available to community partners for projects
- Community Champions project is providing a clinically/ therapeutically informed staff team within the community

- Funding has been secured for Borough Capacity Building
- Funding for tackling robberies during school journeys has been secured with community engagement with partners already being delivered
- Delivery of parent engagement sessions
- Support and partnership with the Lewisham Safer Neighbourhood Board (SNB) and development of SNB sub-groups.

Reducing Disproportionality

- Youth Offending Service (YOS) have been undertaking work to better 'understand the problem' in relation to race and the criminal justice system. It was acknowledged that over representation and disproportionality exists within the system and some of the issues that compound this include unemployment and racism
- There has been learning from recent incidents, including Child Q, and terminology such as 'adultification' to inform practice and to ensure we treat, engage, support, and speak about children as children
- Training has been delivered within the criminal justice system with courts and partners
- The YOS have produced their best practice statement in relation to anti-racism and their anti-racist strategy.

Child exploitation

- Moved from the Concern Hub model to Multi-agency Child Exploitation (MACE) Exploitation also includes sexual and criminal exploitation. MACE model commenced in February 2022
- Lewisham MACE operates on 3 levels. Strategic MACE (meets quarterly) - monitoring and implementation of Lewisham Safeguarding Children Partnership (LSCP), exploitation plan and governance of Pre-MACE. Tactical MACE (meets monthly) - oversight of high risk cases and data trends. Ensuring a tactical response to locations of concern and that all agencies are working effectively to protect young people. Pre-MACE (meets monthly) - operational oversight, process to ensure effective running of MACE
- Developed clear MACE referral pathways for lead professional
- Lewisham have retained a bespoke approach to addressing exploitation and youth violence up to the age of 25
- Development of MACE Data set. Production of quarterly data sets which has highlighted over representation, in relation to referrals, but under representation in relation to missing persons
- Home Office has National Referral Mechanism (NRM) referrals which can take up to 500 days. Successful Home office funding to run NRM decision

making pilot. A pilot in 2023 will localise decision making designed to reduce time.

- Creation of heaven via a pan London approach, Child Sexual Abuse pathway.
- Undertaken an audit of pathways. A Child Sexual Abuse (CSA) audit was undertaken in May 2022, which outlined the need for a CSA Pathway, which was implemented in June 2022.
- Creation of an action plan with schools.
- Utilise Brooke traffic light tool in relation to Child Sexual Exploitation (CSE).
- Set up a Basic Command Unit (BCU) exploitation team.
- Tri-borough steering group has been establish with shared learning.
- A systems-wide contextual safeguarding approach has been developed.

Reducing exclusions

- For the school year 2020/2021, there were no exclusions in primary schools in Lewisham and lower suspensions were recorded
- There was a 65-70% decrease in exclusions in secondary schools. This puts Lewisham on a par with England but behind London. Last year there were 23 secondary exclusions (school academic year 2020/2021)
- Weapons and knife offences in schools are lower, however physical assaults remain high
- There were no sexual misconduct cases and no racial abuse cases recorded
- No child with an Educational Health Care Plan (EHCP) has been excluded
- Enrichment days are carried out with the violence reduction team
- We are now able to have a 'live' track and monitor of school attendance.

Considerations for the Safer Lewisham Partnership Plan

The Partnership are aware that at the time of writing the Safer Lewisham Partnership Plan 2023, further consultation will need to be given to the Serious Violence Duty and the formation of the Lewisham Combatting Drugs Partnership both of which will have an impact on the delivery of the Plan given their relationship and links to crime and violence in the borough. Both will require separate Strategic Needs Assessments, which will inform the Partnership direction and most notably the revised Safer Lewisham Partnership Plan for 2023/24.

Safer Lewisham Partnership Plan 2023

Since the initiation of the Plan, we have engaged with Stakeholders in numerous ways. Through multi-agency professional and strategy meetings, community engagement events, the Safer Neighbourhood Boards and Ward Panels. We have undertaken Strategic Assessments, Reviews and Audits, and most recently conducted bespoke Plan engagement sessions across the Partnership.

We have access to data from those that reside and/or have a stake in the community such as business owners as well as those that frequent the Borough all of which have informed the Plan.

The priorities outlined in the 2023/24 Plan for the Safer Lewisham Partnership are

- Domestic Abuse, Violence against Women and Girls
- Community Engagement
- A Public Health Approach to tackling violence, with a focus on Youth Violence

The Safer Lewisham Partnership Plan should be considered in conjunction with the Corporate Strategy 2022 – 2026, which sets the priorities aligned to Safer Communities as:

- We will work with the Police to implement our Domestic Abuse Violence Against Women and Girls strategy 2021 - 2026.
- We will continue to support the Mayor of London's Have a Word campaign, which encourages men to reflect on their own behaviour and the way they see, treat, and talk about women.
- We will reduce the number of young people who enter the criminal justice system, focusing on prevention and expanding our trauma-informed approach, championed by our Youth Offending Service.
- We will continue to focus and develop our successful Public Health Approach to youth violence, aiming to tackle knife crime and reduce sexual exploitation across the borough.

How are these priorities chosen?

The three priorities that form the Safer Lewisham Partnership Plan 2023, have been identified through a review of the data and consultation across the Partnership.

Violence (against the person) is the highest recorded crime in Lewisham and has seen a 9.1% increase in the past 12-month reporting period. This is higher than the London average. It must also be noted that stakeholders and the wider community have continually raised violence as a concern in Lewisham, which is corroborated by data and informs this priority.

Domestic abuse/ violence has the highest number of crimes recorded (as a category) in Lewisham and has a much higher percentage increase (12.3%), compared to the London average over the past 12-month reporting period. Again, both stakeholder and the wider community have raised concern about the frequency of violence most notably, but not exclusively, towards women and girls. This is also illustrated

throughout the Domestic Abuse and Violence against Women and Girls 2021 - 2026 strategy, which demonstrates our commitment to tackling this.

Finally, Community Engagement is critical to how we as a Council, but also as a Partnership value the importance of a whole community approach to tackling and addressing crime and violence in Lewisham. No single agency or group can solve crime and in keeping with the values and philosophy of our public health approach to violence and the associated trauma, its aims are to provide the maximum benefit for the largest number of people, and to extend better care and safety to entire populations.

The Public Health Approach to Violence Reduction Strategy was launched in 2019 and underpins this Plan. Whilst a substantial amount of work had been undertaken, Covid-19 had a significant impact on the development of progress. Therefore, it is right that the Council use this Plan as an opportunity to accelerate the Council's position of managing violence through a public health approach.

Priority One: Domestic Abuse and Violence Against Women & Girls

Priority One: Domestic Abuse and Violence Against Women & Girls	
The vision	Working in partnership across agencies and with the community, to ensure our response to abuse is integrated, innovative and inclusive.
The objectives	<ul style="list-style-type: none"> ▪ Perpetrators held to account ▪ Justice for those impacted ▪ Enhanced service offer of Prevention and Intervention ▪ Everyone living and working in Lewisham is able to contribute to making the borough safe
What's required	<ul style="list-style-type: none"> ▪ Training and development for staff and teams ▪ Improved multi-agency response ▪ Development of evidence based programmes ▪ Campaigns to raise awareness
The outcomes	<ul style="list-style-type: none"> ▪ Reduced harmful behaviour in Lewisham ▪ Increase referrals for services ▪ The voice of those impacted is heard ▪ Those impacted are supported effectively
What does good look like?	<ul style="list-style-type: none"> ▪ Enhanced services across Lewisham ▪ Services are co-designed ▪ Shared model of delivery regionally ▪ An increased Awareness ▪ A safer place for victims and survivors of abuse

As highlighted in the Corporate Strategy 2022 – 2026, Lewisham will work with the stakeholders to implement our Domestic Abuse and Violence Against Women and Girls strategy 2021 - 2026. The priorities will complement the Plan and should not be considered in isolation.

- Prevent – preventing violence and abuse through early intervention and education
- Protect - providing support that keeps individuals and their families safe from harm
- Recover - providing longer term support to enable recovery following abuse
- Pursue - holding perpetrators to account whilst providing opportunity for change and support
- Partnership - working in partnership across agencies and with the community, to ensure our response to abuse is integrated, innovative and inclusive

We want to ensure that everyone living and working in Lewisham knows where to go to get help if they are experiencing violence and abuse, at the earliest opportunity. Our aim is that family, friends, and the wider community can recognise abuse in all its forms and know how to support victims.

We will continue to ensure that all victims of violence and abuse have access to a high quality integrated Domestic Abuse and VAWG service, including safe accommodation and we are committed to improving the co-ordination of our multi-agency response to those impacted by violence and abuse.

We want to ensure that perpetrators are held accountable for their actions, whilst building capacity to change and will lead a coordinated response to domestic abuse and VAWG, creating opportunities for better partnership working and support, encouraging continuous learning and innovation and sharing accountability in reducing the impact of violence and abuse.

We recognise the long-term harm caused by VAWG and understand the lasting impacts experienced by individuals beyond the incident of abuse. We will aim for agencies across Lewisham to be trauma-informed in their response to violence and abuse, particularly for survivors with multiple vulnerabilities.

Priority Two: Community Engagement

Priority two: Community Engagement	
The vision	Resident/community led, co-design of services
The objectives	<ul style="list-style-type: none"> ▪ Resident focused services ▪ Increased Community Participation ▪ Shared Ownership ▪ Sustainable Change
What's required	<ul style="list-style-type: none"> ▪ Raising awareness of services ▪ Greater collaboration from across the Partnership

	<ul style="list-style-type: none"> ▪ Community Engagement Strategy ▪ Use of existing Resource and Expertise ▪ Consultation with Purpose
The outcomes	<ul style="list-style-type: none"> ▪ Reduced fear of crime in Lewisham ▪ Reduced disproportionality ▪ Engaged residents through the co-design of services
What does good look like?	<ul style="list-style-type: none"> ▪ Pan-London recognised programmes ▪ Resident/community approved services ▪ Community Resilience ▪ An increased Awareness ▪ Improved Trust and Relationships

As highlighted in the Corporate Strategy 2022 – 2026, community includes safer neighbourhoods, good schools, thriving businesses, active community groups, responsible stewardship of the environment and services that are designed for the convenience of those who use them.

We want to work more closely with community groups and others with reach and influence in the local area. Across Lewisham, we recognise that there are communities whose voices are seldom heard and others who may feel as if they are not heard at all. We will develop an approach to engage our community that is fairer, accessible, and even more inclusive, acting as a listening organisation and working in tandem with our residents to improve the services we deliver for them.

Our corporate values shape and guide our priorities and decision making, and they underpin how we work and what we do, most notably the following

- We put service to the public first - We exist to serve and support the residents of Lewisham, and everything we do must always have residents' interests first and foremost
- We respect all people and communities - We have a proud history of actively working to tackle inequalities, both across the borough and within the Council, and we will continue to build on this in everything we do.

One of our key partners in our work with our communities across Lewisham is the police and the Council has supported and collaborated with them to carry out community conversations through their innovation hubs.

Good work has already been carried out in Lewisham, but there is always more that can be done. Lewisham held a Visioning Event, designed, and delivered by Mutual Gain in November 2021. The event was an opportunity to bring the community planning group together with the Council, its Partners, and young people from the Young Mayor and Young Advisory Group. Themes such as what does violence in Lewisham mean to you; why do you think we have violence in Lewisham; and what could we do, as a community, to reduce violence were explored.

Feedback is invaluable as it helps to shape our plans and strategies in Lewisham. Feedback such as recognising the role of drugs in violence and crime; Police tactics,

their perception versus the reality, and how that might impact on violence; the acknowledgement of how your environment may have an impact, for instance deprivation and lack of community connectors; the role and place of role models and culture; along with the role of services, for example, school exclusions and lack of support and services.

Training for young people, parents and families was seen as an opportunity to reduce violence along with improved mental health support and services. The need to challenge stereotypes, develop coping mechanisms for residents, in the aftermath of violence, and to see mental health as both a possible cause but also an effect of violence (trauma) was shared. Engaging the community and organisations to address violence and other related crimes was seen as an essential ingredient to successful problem solving.

Lewisham has partnered with Stop Hate UK, a charity providing independent and confidential support to people affected by hate crime 365 days a year. Lewisham recognises that local groups and organisations are often well placed to provide local support. The Neighbourhood Community Infrastructure Levy (NCIL) funding has been made available to partners to apply for funding to support our communities. Which recognises this.

With MOPAC funding, Lewisham Council have formed a partnership hub made up of internal and external partners, who will partner with communities to understand their local issues and challenges, allow for the development of trauma informed approaches, the provision of clinical support and in turn more strengthened and cohesive communities.

Lewisham has identified Community Champions who are undertaking meaningful work to improve the outcomes of young people within their communities affected by violence and or exploitation. This is achieved by providing a clinically and therapeutically informed staff within the community who understand the cultural context and adopt a flexible, relational, joined up, whole systems approach.

Support is also provided to the Lewisham Safer Neighbourhood Board (SNB) and development of SNB sub-groups, which the Council works in collaboration with to tackle issues of safety and crime in Lewisham.

Priority Three: Public health approach to tackling violence, with a specific focus on Youth Violence

Priority Three: Public health approach to tackling violence, with a specific focus on Youth Violence	
The vision	Lewisham has a clear understanding of the nature of violence and its drivers
The objectives	<ul style="list-style-type: none"> ▪ Create an evidence based culture in Lewisham

	<ul style="list-style-type: none"> ▪ Inform and enhance future practice in Lewisham and across the partnership ▪ Create a sustainable model for change
What's required	<ul style="list-style-type: none"> ▪ Promote and raise awareness of the public health approach across the Council ▪ Promote and raise awareness of the public health approach amongst residents and communities ▪ Organisational development and learning across agencies ▪ Multi-agency partnership approach ▪ Data analysis and information sharing
The outcomes	<ul style="list-style-type: none"> ▪ Reduce the impact and level of actual violence across Lewisham. ▪ Identify the causes of violence in Lewisham, and act to deliver short and longer term reductions. ▪ Stronger and resilient communities. ▪ A learning environment for continuous improvement. ▪ Positive impact on social, economic and health outcomes for our residents.
What does good look like?	<ul style="list-style-type: none"> ▪ Regionally/nationally recognised model of good practice ▪ Body of evidence to support public health approach ▪ Notable increase in trust and confidence

It must be acknowledged that a public health approach to tackling violence requires a long term and sustained commitment from Lewisham and the wider partnership. The true impact of the approach may not be seen for several years if we are to address and unpick deep rooted issues.

Defining a public health approach, one that all of the partnership, communities and residents understand can be challenging. Violence ruins lives, not just those of the victims, but their families, friends, colleagues, and communities. Therefore, we all have a role to play in finding a solution. This is why Lewisham is taking a public health approach to the problem. It puts the community at its core, bringing people together to have conversations and find solutions.

Lewisham's public health approach to violence reduction uses the World Health Organisation (WHO) definition of violence as "the intentional use of physical force or power, threatened or actual, against oneself, another person, or against a group or community, which either results in or has a high likelihood of resulting in injury, death, psychological harm, developmental impact, or deprivation". The Lewisham approach will be to consider and address all aspects of violence across the borough.

To help with this approach, Lewisham has been working with and will continue to work with a range of partners and stakeholders, including but not limited to the Police; Schools and education establishments; Religious and Faith groups; Community groups; the Voluntary sector; Charitable organisations; Mayor's Office for Policing and Crime; NHS and other statutory and non-statutory groups.

The public health approach is a science-driven, population-based, and interdisciplinary, cross sector approach which emphasises primary prevention. Rather than focusing on individuals, the public health approach aims to provide the maximum benefit for the largest number of people, and to extend better care and safety to entire populations.

The public health approach is an evidence-based and systematic process involving the following four steps

- Defining the problem conceptually and numerically, using statistics that accurately describe the nature and scale of violence, the characteristics of those most affected, the geographical distribution of incident, and the consequences of exposure to such violence
- Investigating why the problem occurs by determining its causes and correlates, the factors that increase or decrease the risk of its occurrence (risk and protective factors) and the factors that might be modifiable through intervention
- Exploring ways to prevent the problem by using the above information and designing, monitoring and rigorously assessing the effectiveness of programmes through outcome evaluation
- Dissemination information on the effectiveness of programmes and increasing the scale of proven effective programmes

There is a relationship between violence and factors such as poverty, income and gender inequality, the harmful use of alcohol and drugs, and the absence of safe, stable, and nurturing relationships between children and parents/adults. Violence cannot be attributed to a single factor. Its causes are complex and occur at different levels.

The first level identifies biological and personal factors that influence how individuals behave and increase their likelihood of becoming a victim or perpetrator of violence. The second level focuses on close relationships, such as those with family and friends. The third level explores the community context – i.e., schools, workplaces, and neighbourhoods. The fourth level looks at the broad societal factors that help to create a climate in which violence is encouraged or inhibited.

In adopting a public health approach, the aim is to

- Reduce the impact and level of actual violence across Lewisham
- Identify the causes of violence in Lewisham, and act to deliver short and longer term reductions
- Listen and work with communities to build on their strengths and deliver solutions together
- Create a learning environment for continuous improvement

- Impact positively on wider social, economic and health outcomes for our residents.

It should be noted the term 'serious youth violence' can be complex and challenging when used. Professionals and practitioners working in Children Services may recognise a youth or a young person up to the age of 16 or 17. Others in different fields may recognise a young person up to the age of 24, as defined by the World Health Organisation.

The Safer Lewisham Partnership has a responsibility to all of our residents in the borough, whilst recognising there may be some crime types and behaviours that involve younger people, at the same time recognising they may also be the victim of peer related crime, crime, exploitation, and abuse by others.

Gangs, gang affected and gang related crime is also a term often used, but again it must be recognised that this is not exclusive to young people. Adults will be involved in organised crime, be part of crime syndicates or gangs and young people may be exploited and coerced to become involved.

It is essential that we work with the London Mayor's office for policing and crime (MOPAC) to ensure Lewisham are learning from and feeding into the work of the Violence Reduction Unit (VRU) for London. We recognise our communities are affected by what occurs across London and that crime and violence are not restricted to boundaries, indeed boundaries can be a factor in violence with individuals and groups crossing boundaries to inflict violence.

Lewisham's priorities are closely aligned to MOPAC priorities which will

- Reducing and preventing violence - in all its forms, such as knife crime, gang violence, violence against women and girls and terrorism.
- Increasing trust and confidence - making sure that all Londoners feel that the police treat you fairly, provide a professional service and are dealing with the local crime and antisocial behaviour issues that matter to you.
- Better supporting victims of crime - providing the services victims of crime need to cope and recover from their experiences; and supporting more people to pursue cases through the justice system all the way to trial.
- Protecting people from being exploited - reducing the number of young people and adults who are exploited or harmed; keeping young people in the justice system supported and safe; and ensuring that Londoners are protected in public, in private and online.

Making Lewisham a trauma informed borough

Lewisham YOS has previously been recognised by the Department for Education as 'a trauma informed service', meaning it is a relationship and trauma-based model delivered as a direct intervention and as a workforce development programme.

Trauma results from an event, series of events, or set of circumstances that are experienced by an individual as harmful or life threatening. While unique to the

individual, generally the experience of trauma can cause lasting adverse effects, limiting the ability to function and achieve mental, physical, social, emotional, or spiritual well-being. It should further be acknowledged that trauma can affect individuals, groups, and communities.

Trauma-informed practice is an approach to health and care interventions, which is grounded in the understanding that trauma exposure can impact an individual's neurological, biological, psychological, and social development.

Trauma-informed practice aims to increase a practitioners' awareness of how trauma can negatively impact on individuals and communities, and their ability to feel safe or develop trusting relationships with services and their staff.

It aims to improve the accessibility and quality of services by creating culturally sensitive, safe services that people trust and want to use. It seeks to prepare practitioners to work in collaboration and partnership with people and empower them to make choices about their health and wellbeing.

Trauma-informed practice acknowledges the need to see beyond an individual's presenting behaviours and to ask, 'What does this person need?' rather than 'What is wrong with this person?'

There are six key principles of trauma-informed practice

- Safety - the physical, psychological, and emotional safety of service users and staff is prioritised
- Trust - transparency exists in an organisation's policies and procedures, with the objective of building trust
- Choice - service users are supported in shared decision-making, choice, and goal setting
- Collaboration - the value of staff and service user experience is recognised in overcoming challenges and improving the system
- Empowerment - efforts are made to share power and give service users and staff a strong voice in decision-making
- Cultural consideration – look beyond cultural stereotypes and biases-based gender, sexual orientation, age, religion, disability, race, or ethnicity for example

The Safer Lewisham Partnership will seek to ensure that the Plan is informed by the six key principles.

The Safer Lewisham Partnership Plan 2023, as informed by Committee recommendations was heard at the Safer Lewisham Partnership Board.

Post the Board, and informed by further recommendations, the Safer Lewisham Partnership representatives will gather to finalise the Performance Management Framework, which will include clearly defined and measurable objectives. The Framework will also include an Action Plan 2023/24, and delivery mechanisms.

The finalised Plan was be presented to the Safer Lewisham Partnership Board in April 2023.

An Appendix will be created, which will include

- A glossary,
- Further detail on Serious Violence Duty, Combatting Drugs Partnership,
- Bibliography/Resource Links,
- Consideration of further data

DRAFT



Safer Stronger Communities Select Committee

Report title: Cost of Living crisis – programme update and equalities screening

Date: 17 January 2023

Key decision: No

Ward(s) affected: All

Contributors: Catherine Mbema, Director of Public Health; Pinaki Ghoshal, Executive Director for Children and Young People, Gemma King, Cost of Living programme manager

Outline and recommendations

Members of the Committee are asked to:

Note work / actions / outputs to date and next steps in relation to Cost of Living (CoL) programme

Note equalities screening in relation to the CoL crisis and future approach.

Timeline of engagement and decision-making

- Overview and Scrutiny Committee – 21st September 2022
- Full Council – 28th September 2022
- EMT 2 November 2022
- Cabinet Briefing 22 November 2022
- Safer Stronger Communities Select Committee 17 January 2023
- Local Strategic Partnership 30 January 2023
- The cost-of-living research task group and derivative workstream working groups will continue to meet into summer 2023

1. Summary

1.1. The cost-of-living crisis is having severe detrimental effects on households across the

country, and Lewisham residents are particularly vulnerable given comparatively low incomes and high deprivation levels.

- 1.2. A programme of action has been developed to support residents through the crisis - utilising existing resources, securing funding from identified sources (internal and external) to support delivery, and enhancing partnership work across the borough with the voluntary community sector and anchor institutions.
- 1.3. National data already suggests that the crisis is amplifying existing inequalities, therefore it is imperative that our response considers the effect of the crisis on protected characteristic groups and adapts interventions to ensure that the most vulnerable residents can access support.
- 1.4. This report and accompanying papers give an overview of work to date, analyses effects of the crisis on underserved and underrepresented groups and sets out a commitment to plan interventions that aim to target and support the most vulnerable residents in the most need, whilst ensuring that all residents are signposted to the most appropriate solutions.

2. Recommendations

- 2.1 To note work / actions / outputs to date and next steps in relation to Cost of Living programme
- 2.2 To note equalities screening in relation to the COL crisis and future approach.

3. Policy Context

3.1 This report aligns with Lewisham's Corporate Priorities, as set out in the Council's [Corporate Strategy \(2022-2026\)](#):

- 3.1.1 Cleaner and Greener
- 3.1.2 A Strong Local Economy
- 3.1.3 Quality Housing
- 3.1.4 Children and Young People
- 3.1.5 Safer Communities
- 3.1.6 Open Lewisham
- 3.1.7 Health and Wellbeing

3.2 In particular this report is closely aligned to priorities:

- 3.2.1 A future we all have a part in (Future Lewisham, 2021)
- 3.2.2 Open Lewisham (Lewisham Council Corporate Strategy, 2022)

4. Background

- 4.1. The cost of living has been increasing across the UK since early 2021. The annual rate of inflation was the highest it has been since 1982 in July 2022, affecting the affordability of goods and services for households. This is a national issue facing all parts of the UK, arising from several national and international factors.
- 4.2. Lewisham residents are affected by the crisis through these changes in general economic circumstance, as well as the secondary effects of such changes, which may include changes in employment. Data shows that Lewisham residents are particularly vulnerable: salaries are comparatively low, and deprivation comparatively high

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

compared to other central London Boroughs.

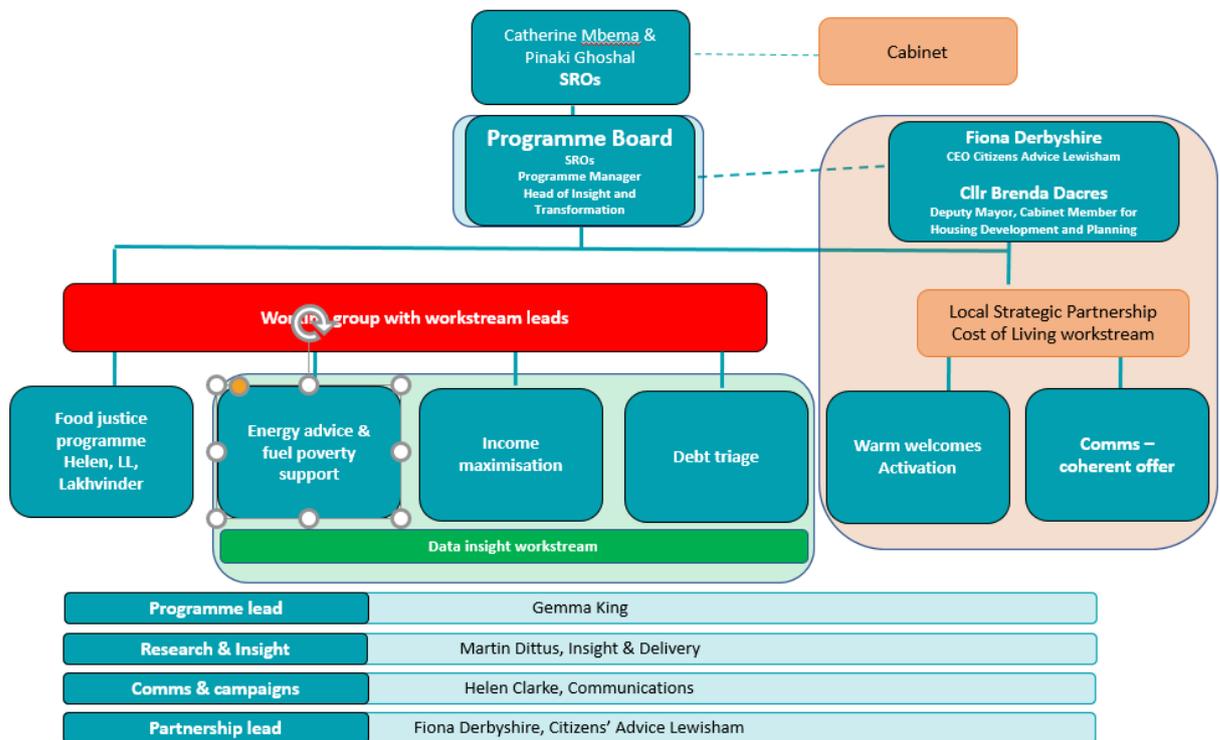
4.3. The Council’s response to this crisis is proportionate given the current financial constraints and the need to make budget cuts. As requested by the Executive Management Team, a research task group was convened in spring 2022, made up of key services from across the organisation, with an objective to identify key issues of concern affecting residents or services. A programme of deliverable actions has been developed to address these concerns, themed under the following workstreams:

- 4.3.1. Food justice programme
- 4.3.2. Energy advice & fuel poverty support
- 4.3.3. Income maximisation
- 4.3.4. Debt triage
- 4.3.5. Warm welcomes
- 4.3.6. Communications

4.4. The accompanying slide pack includes an update of work under each workstream.

5. Governance

5.1. The work is overseen by internal SROs Catherine Mbema (Director of Public Health) and Pinaki Ghoshal (Executive Director for Children and Young People). Additionally, the partnership-led aspects of the programme are being overseen through the Local Strategic Partnership, chaired by Fiona Derbyshire (CEO, Citizens Advice Lewisham) and Cllr Brenda Dacres (Deputy Mayor, Cabinet Member for Housing, Development and Planning). See governance model illustration below:



6. Equalities

6.1. The cost-of-living crisis is an accumulation of short- and long-term changes in general circumstance, including an increase in the cost of housing; varied indirect effects of the Coronavirus pandemic including changes in employment, health and wellbeing, care

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

arrangements; changes in energy cost, interest rates, and inflation; and others. These create a circumstance where a growing number of households are struggling to meet basic living expenses.

- 6.2. At the time of this review, we estimate that all service users (and all Lewisham residents) are affected by the crisis through these changes in general economic circumstance, as well as the secondary effects of such changes, which may include changes in employment. We believe Lewisham residents are particularly vulnerable: salaries are comparatively low, and deprivation comparatively high compared to other central London Boroughs.
- 6.3. We can already see clear indicators for a shift in our residents' financial well-being, for example a doubling of Universal Credit claimants since early 2020, and a significant increase in the use of local food banks. In November 2022, Citizens Advice Lewisham reported a 390% increase in clients who called for advice about a fuel debt compared to the previous year, and a 275% increase in redeeming of fuel vouchers (these are handed out at food banks.)
- 6.4. In London, a recent GLA survey showed that 18% of Londoners are already financially "struggling or going without". This is particularly pronounced among respondents of Black ethnicity, people not in employment and people of below-average household income, private renters and social renters, and people whose activities are limited due to health or disability. At national level it is observed that inflation has had clear disproportionate impacts on lower-income households, including an increase in absolute poverty.
- 6.5. As a result of these factors, we expect that without targeted intervention, the crisis will amplify existing inequalities in the Borough, and create new inequalities.
- 6.6. A central aim of the programme is to deliver a programme of work that serve to limit these unequal effects. For example, by identifying vulnerable groups and individuals and ensuring they make use of any available benefits and other support.
- 6.7. Due to the wide breadth of the overall programme, the programme team have completed an equalities screening template, reviewing the impact of the crisis on each protected characteristic, both nationally and locally, where data is available.
- 6.8. It is proposed that the impacts of the wider crisis and Lewisham contextual information are considered for each CoL programme intervention by service planning stakeholders. All interventions should ensure that those most vulnerable to the cost-of-living crisis are considered and targeted in delivery. Interventions should be inclusive both in how they are accessed and who can access them. Work already underway seeks to support groups disproportionately impacted by the crisis and some of this is explored in the accompanying screening template.
- 6.9. It should also be referenced that some interventions may target a specific vulnerable group and therefore be exclusive to a certain protected cohort with sound reasoning (e.g., a warm space held at a women's aid venue should naturally be limited to women as a safe refuge).

7. Financial implications

- 7.1. There are no financial implications arising directly from this report.

8. Legal implications

- 8.1. There are no legal implications arising directly from this report.

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

9. Equalities implications

9.1. Equalities considerations are detailed in the attached *Equalities Screening Template*.

10. Climate change and environmental implications

10.1. There are no climate implications arising directly from this report.

11. Crime and disorder implications

11.1. There are no crime and disorder implications arising directly from this report. [Type here, Arial size 11]

12. Health and wellbeing implications

12.1. The data explored in the equalities screening demonstrates clear detrimental links between the cost-of-living crisis and health / wellbeing factors for vulnerable Lewisham residents.

12.2. The governance of the programme includes direct reporting to the council's Local Strategic Partnership, with an objective of ensuring maximum information sharing, collaborative ideas, and creating a 'cohesive offer' where residents will be appropriately signposted, whatever service they use. This partnership includes anchor health institutions such as the NHS, SLAM, and representatives of GP networks.

12.3. The programme is also overseen by Dr Catherine Mbema, Director of Public Health, to ensure that health implications are considered in programme outputs.

13. Report author(s) and contact

13.1. Martin Dittus, Data and Insight Lead Cost of Living Programme

13.2. Gemma King, Programme Manager Cost of Living

13.3. Catherine Mbema, Director of Public Health

14. Appendices

14.1. Cost of living programme update slide pack

14.2. Cost of living programme equalities screening template

Is this report easy to understand?

Please give us feedback so we can improve.

Go to <https://lewisham.gov.uk/contact-us/send-us-feedback-on-our-reports>

This page is intentionally left blank

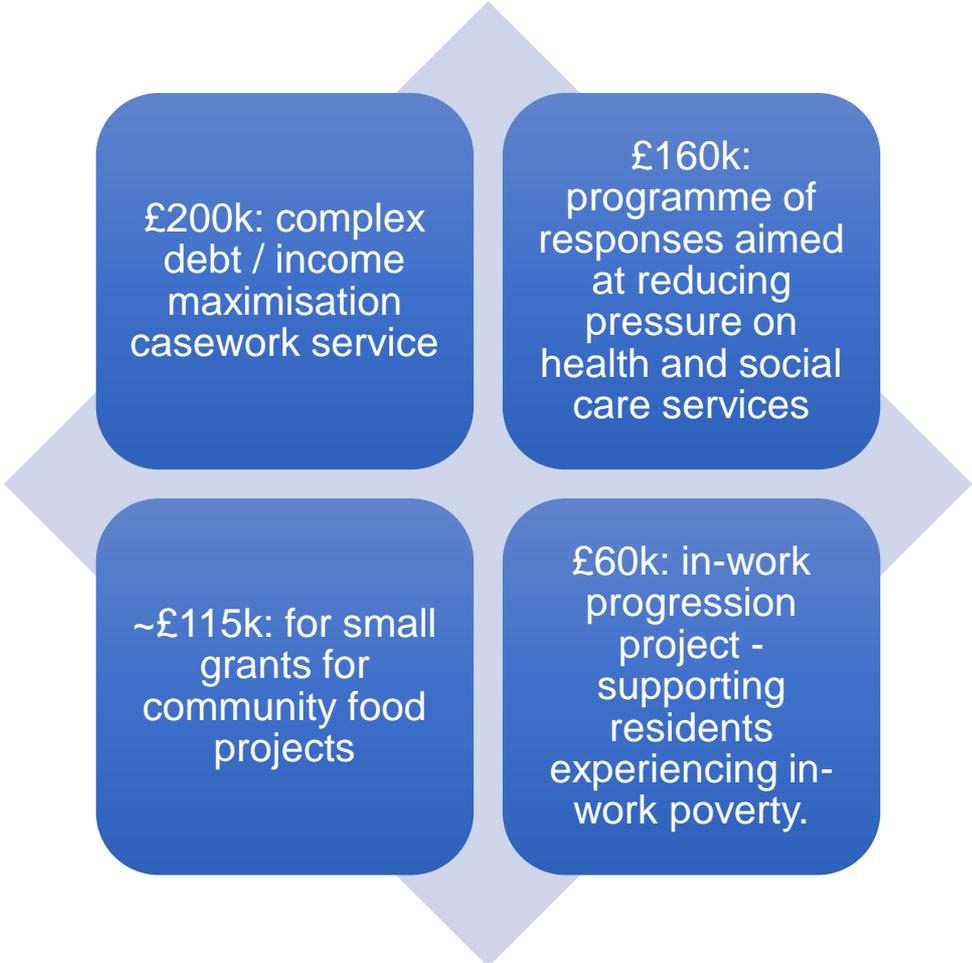
Cost-of-Living Crisis: Lewisham update

Safer Stronger Communities Select Committee

17 January 2023

Funding overview and programme workstreams

Funding overview – local initiatives



Programme workstreams

- Food justice programme
- Energy advice & fuel poverty support
- Income maximisation
- Debt triage
- Warm welcomes
- Communications

Food justice workstream



Draft food justice action plan developed; stakeholders consulted



Final action plan to be published early Jan 2023



Lewisham Food Justice Alliance to be established to oversee action



Actions are short, medium and longer term to achieve food justice in Lewisham



The plan is intended to be a live, continuously evolving document.

Energy advice & fuel poverty support

Since September 2022 the Council has:



Reprocured the South London fuel poverty advice service



Supported 58 households in Lewisham up to the end of September (226 across South London)



Written to 4,950 households promoting the GLA's Warmer Homes grant funding for heating, insulation and ventilation – 203 applications submitted



Completed a programme of engagement to raise awareness of minimum energy efficiency standards in private rental accommodation

Income maximisation - benefits

Outcomes to date:



£15.4m in energy grants to households banded A-D



30,000 households received £3m support from the second iteration of the Household Support Fund



Targeted 1,243 households with potential entitlement to pension credit



15,500 households receive housing benefit, Council Tax reduction, or both



3rd Household Support Fund incoming – plans include funding free school meals, supporting households who have not yet received Cost of Living support from central schemes, and increasing energy efficiency in vulnerable households.

Income maximisation – employment support

Across our employment programmes, **Lewisham Works** (launched May 2022) and **Young Futures** (launched August 2021) we have already:

- Supported 172 residents into work
- Enrolled 500 residents



Any unemployed resident can be referred to our service via – jobsandskills@lewisham.gov.uk

Debt triage

 Increase capacity to deliver complex casework to clients in crisis

 LIFT dashboard procured and data transfer in motion – will allow us to identify highly vulnerable households most in need of support

 Data transfer complete - first dashboard launched 9 January

 Referral pathways will be developed between with VCS advice partners and council services

 In-house single-view-of-debt solution developed and will be tested on receipt of data

Warm welcomes



Initiative launched on 1 November in libraries across borough



NHS Winter pressures funding awarded to Lewisham Local to coordinate small grants programme to support circa 20 local warm space projects, including Community Libraries



Special Cost of Living newsletter engaging with local businesses



[Lewisham Local are mapping all the initiatives](#)

What are Warm Welcomes?

Lewisham Libraries and Community groups have come together to offer Warm Welcome spaces where people can pop in free of charge. All welcomes are currently different, days and times. Some may provide hot drinks, others hot food, and others social activities and additional support. Many local community groups have independently set up their own Warm Welcomes and some are working in partnership around local areas. Lewisham Local is working with partners to map and promote the Warm Spaces and provide additional wrap-around support. Partners include Lewisham Council, Age UK Lewisham & Southwark and Citizens Advice Lewisham.

How do I find what I need?

Browse by area or find the different types of offers you are looking for. Check these icons to see what each space offers.



Please note that this information might vary. For up-to-date timing and spaces, check lewishamlocal.com/lewisham-warm-spaces/

How do I get there?

See where each place is on the map to find the nearest station, or call Transport for London to find the bus route at 0343 222 1234.

Other Useful Links



7340554864

communityconnectionslewisham.org



7340554864

citizensadvicelewisham.org.uk



7340554864

selce.org.uk

Contact information:

Website: <https://www.lewishamlocal.com/lewisham-warm-spaces/>

Email: warmwelcomes@lewishamlocal.com

Phone: 0208 488 9224

Lewisham Local www.lewishamlocal.com
Charity Number 1101616 | Company Number 4681564

LEWISHAM

WARM WELCOMES



Warm welcomes

WARM WELCOME

We're working with the community to provide warm spaces we can all enjoy

Spaces that are warm and open to anyone who needs it. Feel free to pop into your local library.

Community Lounge



Opening hours will vary, please check in with our helpful staff at your local library or visit lewisham.gov.uk/support



We'll give you a

WARM WELCOME

We're providing spaces that are warm and open to anyone that needs it.



We'll give you a

WARM WELCOME

We're providing spaces that are warm and open to anyone that needs it.



WARM WELCOME

We're a warm space, please come in

Community Lounge



Communications

Comms Activity	Outcomes	Next steps
Digital CoL Online Support hub launched 9 Aug	16,716 visits to webpage since it went live. People browse for 1 min then click to next page, which are 1. energy costs 2. housing. 3. food.	<ul style="list-style-type: none"> Update page regularly with new resources Continue signposting residents to this page as main support offer
Print Printed materials include 2000 x a5 postcards, 500 x posters, 250 x belly posters	<ul style="list-style-type: none"> Provided 50 packs to Lewisham Hopsital to give to patients who need it Provided packs to community groups to display Provided all digital assets to LSP members 	Have already exhausted printed materials, so will re print and continue distributing. Lewisham Life (distributed late Nov) has a Cost of living lens applied to it
Out of Home Warm Welcomes advertised on 48 sites across the borough	<ul style="list-style-type: none"> 16m impressions over 4 week period Posters displayed in libraries, leisure centres, estates 	Sites rebooked for January 2023, March 2023
Media Pitched cost of living stories to local and regional news outlets	<ul style="list-style-type: none"> Coverage in local press Coverage in BBC London news ITV feature – COL live special – 21% share of viewership that evening, approx 3million BBC politics coverage 	Continue pitching to local/ regional press, next hook focused on community delivery, evolving the WW spaces into their secondary function
Internal Comms Materials created and provided to all members (printed and digital) Content shared in CE email and on intranet Talk Money Week – daily posts on different areas of concern	<ul style="list-style-type: none"> All members have materials and can distribute in networks Digital assets shared via email 	Using data from open rates, staff survey, start curating content based on what is of concern to staff. Provide members with more printed assets to take to surgeries/assemblies at full council 23 Nov.

2023/24

Support for Council staff



Launched Cost of Living Staff Support Hub



Cost of Living survey



Signposting and resources for Talk Money Week in partnership with Money and Pensions service



Webinars on financial wellbeing, reducing energy costs, and more to come



Creating physical resources for frontline staff without Lewisham network access.

Next steps

Development of Lewisham partnership-wide action



Action-planning shared outcomes with Local Strategic Partnership



Further develop funded projects highlighted in slide 5



First iteration of LIFT dashboard and in-house single-view-of-debt solution



Continue to highlight support available to residents and staff through comms, Warm Welcome hubs, front line council services.

1. Equalities Screening Template

For each of the nine protected characteristics, identify whether the proposal has a high, medium, low or neutral impact on service users and whether this is a positive or negative impact.

Identify whether the proposal has a high, medium, low or neutral impact on socio-economic inequality (e.g. low income, fuel poverty, food insecurity, digital inclusion etc) and whether this is a positive or negative impact.

Identify whether a full service equalities analysis assessment is required for this proposal based on this Equalities Analysis Toolkit. For advice on whether an EAA is required and how to assess service equalities impact please contact the Policy, Strategy & Executive Support Service.

Impact & Outcomes

What is the likely impact of the proposed changes?

Service Users

The cost-of-living crisis is an accumulation of short- and long-term changes in general circumstance, including an increase in the cost of housing; varied indirect effects of the Coronavirus pandemic including changes in employment, health and wellbeing, care arrangements; changes in energy cost, interest rates, and inflation; and others. These create a circumstance where a growing number of households are struggling to meet basic living expenses.

At the time of this review, we estimate that all service users (and all Lewisham residents) are affected by the crisis through these changes in general economic circumstance, as well as the secondary effects of such changes, which may include changes in employment. We believe Lewisham residents are particularly vulnerable: salaries are comparatively low, and deprivation comparatively high compared to other central London Boroughs.

We can already see clear indicators for a shift in our residents' financial well-being, for example a doubling of Universal Credit claimants since early 2020, and a significant increase in the use of local food banks. In November 2022, Citizens Advice Lewisham reported a 390% increase in clients who called for advice about a fuel debt compared to the previous year, and a 275% increase in redeeming of fuel vouchers (these are handed out at food banks.) In London, a recent GLA survey showed that 18% of Londoners are already financially "struggling or going without", this is particularly pronounced among respondents of Black ethnicity, people not in employment and people of below-average household income, private renters and social renters, and people whose activities are limited due to health or disability. At national level it is observed that inflation has had clear disproportionate impacts on lower-income households, including an increase in absolute poverty.

Sources:

- [Lewisham CoL Dashboard - Power BI](#) (internal dashboard)

- https://lginform.local.gov.uk/reports/view/lga-research/ficlga-research-report-financial-hardship-and-economic-vulnerability?mod-area=E09000023&mod-group=AllBoroughInRegion_London&mod-type=namedComparisonGroup (LG Inform indicators about Lewisham)
- <https://drive.google.com/file/d/10u1MixQnapeV5DbadwrMl-8ff-It9Cg9/view> (Citizens Advice Lewisham briefing)
- <https://data.london.gov.uk/dataset/gla-poll-results-cost-of-living-2022> (London survey)
- <https://public.flourish.studio/story/1634399/> (CAB national dashboard)
- <https://www.jrf.org.uk/press/600000-will-be-pulled-poverty-result-chancellors-inaction>
- <https://www.jrf.org.uk/press/additional-400000-people-pulled-poverty-mortgage-rates-55>

As a result of these factors, we expect that without targeted intervention, the crisis will amplify existing inequalities in the Borough, and create new inequalities.

A central aim of the programme is to deliver a programme of work that serve to limit these unequal effects. For example, by identifying vulnerable groups and individuals and ensuring they make use of any available benefits and other support.

(See remainder of the form for specifics on the vulnerable groups identified in our reviews.)

Staff

Lewisham staff members are subject to the same general circumstances, and the same considerations apply to them as well, especially for those on lower salaries.

Further, many Lewisham officers can already see the effects of the crisis in their work. For many it is increasing our workloads and/or affecting our personal circumstances. According to the 2022 Lewisham Employee Survey, less than half of staff indicated they can do their job without working overtime (down from 50% in 2018.) This has added to existing pressures on staff, including effects on mental health and general wellbeing. The number of referrals to our PAM Assist staff support programme has increased by 60% compared to last year, many of which are for mental health reasons, as well as back aches and other musculoskeletal issues.

Informed by these statistics as well as an all-staff snap survey, the programme has developed further staff support activities including guidance and support for managing increasing household costs.

It is hoped that the local government pay increase, backdated to April 2022, will mitigate some of the financial strain on employees particularly over the winter months where increasing energy prices have the biggest impact. However, we know this is not enough to alleviate all the anxiety and concern over the crisis that has been intimated by the above analysis.

Given the financial constraints faced by the council as a whole, our response has to be proportionate to our resources.

Outputs for our staff response are

- Appropriate signposting to relevant services
- Sharing information widely so that employees across the council can access (i.e. effectively reaching those who do not work on a computer regularly)
- Tools to support managers to talk to their staff about help that is available (where appropriate)
- Feedback opportunities for staff to submit experiences relating to personal circumstances, and also from service delivery perspective
- Specific tools in a variety of media (workshops, webinars, talks, webpages etc.)

Key objective

- For staff to felt supported by the Council in navigating the crisis (both personally and in their day-to-day service delivery).

Other Council Services

It is anticipated that all services will feel the effects of the crisis in some way, e.g.

- Reduced service resources
- Increase in demand for support from residents in heightened need
- Non-resident-facing roles will be impacted as front line service pressure increases (e.g. more administrative burden)
- Staff personal concerns affecting ability to do work

It is important that services have opportunity to feedback residential experience and their own concerns so that signposting and support can be adapted accordingly. Information sharing and collaboration between services should be fostered by the COL programme working group.

Using specific staff networks to share messages / signposting; capitalise on groups who share circumstances more likely to engage with those networks (e.g. staff may be more likely to access information through their support networks.)

Partners

Partnership working is the backbone of this work. The [Local Strategic Partnership](#) is integral to delivering action.

The key partners include, but not limited to:

- VCS partners (Citizens Advice Lewisham, Lewisham Local, Age UK Lewisham & Southwark) and the smaller community projects within their reach
- Anchor institutions (NHS, RPs, DWP etc.)
- Internal teams

The LSP is drafting a set of outputs and objectives for the COL workstream, relating to the creation of a cohesive COL offer across the partnership.

Each partner will represent their own resident-focused cost of living activity and cascade information accordingly. The objective is maximum information sharing and collaboration to reach residents most in need of support / intervention.

Alongside the LSP, the council-led COL working group will deliver actions across key services (Revenues & Benefits, Climate Resilience, Public Health, Insight, Communications, Lewisham Economy & Partnerships). Collaboration with other services will naturally be required through the growth of the programme.

Are there any specific equalities implications? Please provide a response for each protected characteristic/equalities consideration, even if the impact is neutral.

Protected characteristics and other equalities considerations

Analysis of impact of cost-of-living crisis

Age

Children: nationally, 42% of children are already living in poverty after housing costs (Source: End Child Poverty; as quoted in SEF 2020-24 Data Sift).

19% of Lewisham residents are age 15 or under, which is approx. 57,000 children ([ONS 2021 Census](#)).

	<p>In Lewisham 39% of children are in poverty (Joseph Rowntree Foundation, 2019/20).</p> <p>Young adults saw high unemployment rates and employment benefit claimant rates during the pandemic, which has since reduced (DWP).</p> <p>Elderly & pensioners: multiple vulnerabilities and unequal impacts.</p> <ul style="list-style-type: none"> • Residents above 65 are at higher likelihood of living alone, thus more likely to be financially vulnerable, and may be more reliant on external support. This disproportionately affects women over 65 • People aged 65 and above are at increased likelihood of reduced mobility, thus more dependent on additional support in a crisis • These particularly affect the South of the Borough, which has a higher share of residents above 65 • (Sources: SEF 2020-24 Data Sift) • Pensioners are more likely affected by increased inflation. Pension income is inflation adjusted (via triple lock), however the next such adjustment will only be effective from April 2023 onwards. <p>During the pandemic we have seen an increase of people above 50 leaving the work force. It is yet unclear whether this is for health-related reasons, or a decision to join early retirement. This is also observed nationally. We believe it is likely that this group is particularly financially vulnerable when faced with significant increases in costs. (Source: DWP, internal reviews)</p> <p>Proposed campaigns relating to income maximisation, fuel poverty mitigation, employment, food justice, will take the above into account and target support accordingly. Some key examples of this from the existing programme include:</p> <ul style="list-style-type: none"> - Food Justice - given the child poverty statistics, effect of the crisis on young people and relatively large proportion of young people in Lewisham, the Food Justice Action Plan has a specific priority for children young people. This will ensure that actions to achieve food justice will be sufficiently focused on children and young people. - Warm Welcomes – a range of settings have been set up to be accessible to older people in the borough given the specific vulnerabilities of the crisis for older residents.
<p>Disability</p>	<p>Households unable to work due to ill health, disability or caring responsibilities are particularly vulnerable to increases in the cost of living (https://www.jrf.org.uk/press/600000-will-be-pulled-poverty-result-chancellors-inaction).</p> <p>London survey: cost of living effects are particularly felt among people whose activities are limited due to health or disability (https://data.london.gov.uk/dataset/gla-poll-results-cost-of-living-2022).</p> <p>In the year ending March 2021, disabled people were more likely to report feelings of loneliness “often or always” (15.1%) than non-disabled people (3.6%) (ONS).</p>

	<p>7% of Lewisham residents (approx. 21,000 residents) are severely limited in their day-to-day activities due to long-term health problems or disability (ONS 2011 Census; 2021 Census data on disability will be released on 19 January 2023).</p> <p>4% of Lewisham residents aged 16 or over (approx. 10,000 residents) are economically inactive due to long-term sickness or disability (ONS 2021 Census).</p> <p>Citizens Advice Lewisham is already reporting a higher share of clients with disabilities.</p> <p>It is imperative that interventions / campaigns take above into account and work to be accessible to service users with access needs. Promotional activity must be accessible and across a range of formats. Warm spaces and community initiatives should aim for maximum accessibility and reach to help mitigate isolation / loneliness amongst disabled people.</p>
<p>Ethnicity</p>	<p>Cost of Living data suggests that members of Black, Asian and minority ethnic groups in the UK are particularly affected by the cost of living crisis, in part because these groups are already disproportionately impacted by economic hardship / financial vulnerability factors. In three of the five most deprived wards in Lewisham, the majority of the population are from Black, Asian and minority ethnic backgrounds.</p> <p>The Birmingham and Lewisham African Caribbean Health Inequalities Review (BLACHIR) shows us that Black African and Black Caribbean populations are disproportionately impacted by negative outcomes from wider determinants of health – these wider determinants being intrinsically linked to the cost of living (e.g. unemployment, income, housing, deprivation, financial support and fuel poverty). 23% of Lewisham’s population is Black African or Black Caribbean (BLACHIR 2022). 49% of Lewisham residents (approx. 147,000 residents) have an ethnic minority background (ONS 2021 Census).</p> <p>The crisis interventions and offers in place through the council and community partners are designed to target our most vulnerable residents but we know this is not enough. The cost of living crisis is recent but the factors leading to disproportionate impacts on diverse groups are systemic and structural.</p> <p>In Lewisham, unemployment rates in the groups “16+ ethnic minority UK born” and “16+ ethnic minority not UK born” are 10.6% and 8.2% respectively, compared to 2.3% in the group “16+ white UK born” (London Datastore). Ethnicity employment gaps in Lewisham are evident in existing Lewisham Works employment programmes. Development of Lewisham Works (including a pipeline in-work poverty project) will ensure that participants are representative of Lewisham’s diverse community, and work towards addressing structural racism challenges facing Black and minority ethnic residents.</p> <p>Through collaboration with Public Health and the Local Strategic Partnership, we will make sure cost of living implications on Black, Asian and minority ethnic groups are accounted for and understood when</p>

	<p>developing evidence-based actions (via action plans under the Lewisham Health Inequalities and Health Equity Plan, LSP, Food Justice Alliance).</p> <p>In relation to staff in the borough, specific efforts have been made to ensure that the Black Asian and Minority Ethnic professional network has access to the available support materials around Cost of Living to cascade to network members.</p>
Gender	<p>Public Health research has shown that women were disproportionately affected by the pandemic. Many of the associated reasons may carry over into the current crisis:</p> <ul style="list-style-type: none"> • Higher rates of unemployment than men • More likely to be working part time, in jobs on low income and on zero hours contracts • More likely to work in sectors affected by lockdown (e.g. service industry and front-line work) • More affected by limited childcare provision and need for childcare support • Pregnant women working at workplaces that could not be made safe due to COVID were put on statutory sick pay, rather than on furlough, resulting in lost earnings <p>Source: Presentation "Vulnerable groups and COVID (v11)" by Katie Ferguson, GLA</p> <p>53% Lewisham residents are female (159,000 residents) (ONS 2021 Census).</p> <p>Citizens Advice Bureau already reports comparatively high current support need by women in recent months.</p> <p>Employment support interventions will consider the above impacts when targeting and ensure take up is proportionate to where support is most needed.</p>
Gender reassignment	<p>Direct impact not explored in full due to availability of data. Work will take place with partners to ensure inclusivity across services.</p>
Marriage and civil partnerships	<p>Clear impacts on families with dependents, due to added cost and increased vulnerability among single-earner households with dependents, which includes households where parents have separated. See notes below under "Socio-economic inequality".</p> <p>14% of Lewisham residents are married or in a civil partnership but have separated; or are divorced or widowed. (Approx. 42,000 residents.) (ONS 2021 Census).</p> <p>Proposed campaigns will consider these impacts and target accordingly.</p>
Pregnancy and maternity	<p>Please see notes on Gender relating to impacts of crisis on women; much of which links to childbearing / child-rearing where we aim to target employment support interventions.</p> <p>10% of Lewisham households are single-parent households with dependent children (ONS 2021 Census). We will aim to use LIFT analysis to understand where particular vulnerabilities lie amongst this cohort.</p>

<p>Religion and belief</p>	<p>Direct impact not explored in full due to availability of data; however we know from the coronavirus pandemic we may need to do more for our services to reach some religious groups – i.e. those of some in some religious groups may use public services but are underrepresented in public discussion, so their needs aren't heard or considered.</p> <p>Where possible, we must forge links with trusted community leaders and stakeholders to increase information / advice / guidance access across the diverse networks within Lewisham, and allow feedback so that we can better understand how to hear the needs of those whose voices are not fully represented. This is already taking place via the COVID-19 Community Champions who have received a dedicated webinar regarding Cost of Living support in Lewisham.</p>
<p>Sexual orientation</p>	<p>Direct impact not explored in full due to availability of data. Work will take place with partners to ensure inclusivity across services.</p>
<p>Socio-economic inequality</p>	<p>Evidence shows that low-income households are impacted the most by the crisis.</p> <p>Joseph Rowntree Foundation (JRF): Real benefits increase has not kept up with inflation. Families in poverty will be £446 per year worse off in 2022-23. Source: https://www.jrf.org.uk/press/600000-will-be-pulled-poverty-result-chancellors-inaction</p> <p>In November 2022, JRF estimated that an additional 400k people nationally would enter absolute poverty due to the recent increase in mortgage rates. Source: https://www.jrf.org.uk/press/additional-400000-people-pulled-poverty-mortgage-rates-55.</p> <p>These and related impacts of the crisis are highly unequally distributed:</p> <ul style="list-style-type: none"> • Low-income households have less of a savings buffer, are more likely to struggle with existing debt. • Out-of-work families: almost half are considered in poverty. • Families receiving Universal Credit & legacy benefits: more than half considered in poverty, 43% considered food insecure. Basic out-of-work benefits at 30-year low (after adj. for inflation.) • Single-parent families and larger families with three or more children: almost half are considered in poverty. • Bangladeshi, Pakistani and Black families: 40% individuals in poverty • (Definition of poverty in this report: when household income after housing cost is below 60% of the middle household's income, adjusted for family size.) <p>Source: Joseph Rowntree Foundation, "UK Poverty 2022"</p> <p>In 2019/20, 35% of people in Lewisham lived in households with an income of less than 60% the UK median after housing costs have been subtracted. This was worse than the average London Borough (Trust for London).</p>

	<p>The COL programme must aim to reduce the negative impacts of the crisis on Lewisham residents, especially those most financially vulnerable. Proposed campaigns will consider above and target accordingly – particularly fuel poverty, income maximisation and debt triage workstreams; for example:</p> <ul style="list-style-type: none"> - Use of LIFT dashboard to highlight those in most need and put them at forefront of campaigns. - Use of our data to identify vulnerable residents who have so far not received central government cost-of-living support; e.g. the latest Household Support Fund will support 800 of these households. - Ensuring that in-depth debt support capacity is reserved for those unable to self-support. - Work with providers to plan promotion of initiatives amongst under-served groups and using voluntary / community assets to advise on best ways to do this.
<p>Is a full EAA required?</p>	<p>It is proposed that the above impacts of the wider crisis are considered for each intervention by service planning stakeholders. It should be an objective for all interventions to ensure that those most vulnerable to the cost-of-living crisis are considered and targeted in delivery. Interventions should be inclusive in delivery and targeting.</p> <p>It should also be referenced that some interventions may target a specific vulnerable group and therefore be exclusive to a certain protected cohort with sound reasoning (e.g. a warm space held at a women’s aid venue should naturally be limited to women as a safe refuge).</p>



Safer Stronger Communities Select Committee

Select Committee Work Programme Report

Date: 17 January 2023

Key decision: No.

Class: Part 1 (not restricted)

Wards affected: Not applicable

Contributor: Timothy Andrew (Scrutiny Manager)

Outline and recommendations

This report gives Committee members an opportunity to review the Committee's work programme and make any necessary changes.

The Committee is asked to:

- Review the work programme attached at Appendix B.
- Consider the items for the next meeting and specify the information required.
- Look at the forward plan of key decisions at Appendix E to consider whether there are any items that should be considered for further scrutiny.

Timeline of decision-making

16 June 2022 - Draft Safer Stronger Communities Select Committee work programme 2022/23 agreed by Committee

19 July 2022 - Work programme 2022/23 – agreed by Business Panel

1. Summary

- 1.1. The Committee proposed a draft work programme at the beginning of the municipal year. This was considered alongside the draft work programmes of the other select committees and agreed by Business Panel on 19 July 2022.
- 1.2. The work programme should be reviewed at each meeting to take account of changing priorities.

2. Recommendations

- 2.1. The Committee is asked to:
 - Review the work programme attached at Appendix B.
 - Consider the items for the next meeting and specify what evidence is required, including being clear about the information the committee wishes to be included in officer reports.
 - Look at the forward plan of key decisions at Appendix E to consider whether there are any items for further scrutiny.

3. Work programming

- 3.1. When reviewing the work programme the Committee should consider the following:
The Committee's terms of reference
- 3.2. The Committee's areas of responsibility, include, but are not limited to:
 - Scrutinising the Council's statutory crime and disorder function;
 - reviewing the development of policy in relation to crime and disorder and in particular the Council's community safety plan: the Safer Lewisham Plan;
 - enhancing the Council's ambitions for equality of opportunity within the borough
 - community development and the voluntary sector.
- 3.3. The Committee also has a role in engaging and reflecting the views of residents in relation to community development-related matters. This includes, for example, community partnership and consultation as well as equalities and libraries. The Committee has also led on aspects relating to staff such as reviewing staff survey results.
- 3.4. The Committee's full terms of reference are set out in Appendix A.
Whether any urgent issues have arisen that require scrutiny
- 3.5. If the Committee becomes aware of an issue requiring further scrutiny, it should consider the prioritisation process (Appendix C) and the Effective Scrutiny Guidelines (Appendix D) before deciding on its priority.
Whether a meeting is the most effective means for scrutinising the issue
- 3.6. Committee members should consider whether there are alternative methods for gathering information or receiving updates on issues of interest. For example, would a briefing, written summary or review of exiting material be more appropriate and effective?
Whether there is space in the Committee's work plan to consider the item
- 3.7. Members should consider which work programme items could be removed or rescheduled to make space for the full consideration of more important issues.

Whether the item links to the priorities set out in the corporate strategy

- 3.8. A new corporate strategy has been developed¹ – which sets out the Council's values, priorities and focus for the next four years (2022-2026). These are categorised under the following headings:
- Cleaner and Greener
 - Strong Local Economy
 - Quality Housing
 - Children and Young People
 - Safer Communities
 - Open Lewisham
 - Health and Wellbeing
- 3.9. The work of the Safer Stronger Communities Select Committee will relate most closely to the 'safer communities' and 'open Lewisham' priorities, which commit the Council to:
- work with the police to implement our Violence Against Women and Girls strategy.;
 - support the Mayor of London's Have a Word campaign, which encourages men to reflect on their own behaviour and the way they see, treat and talk about women.
 - reduce the number of young people who enter the criminal justice system, focusing on prevention and expanding our trauma-informed approach, championed by our Youth Offending Service.
 - continue to focus and develop our successful public health approach to youth violence, aiming to tackle knife crime and reduce sexual exploitation across the borough.
 - celebrate Lewisham's diversity, ensuring we are a representative and inclusive council and workforce.
 - maintain our status as a Borough of Sanctuary and London's leading borough for refugee resettlement.
 - develop plans to build on our legacy as London's Borough of Culture, celebrating the diverse and creative communities within Lewisham. This will include creating a new Culture and Live Music Strategy and bringing artists, community groups and businesses together to launch a Black Arts Festival.
 - maintain and strengthen the Lewisham Way of working in collaboration with our voluntary and community sectors and seek new areas where we can partner together. We will actively listen to our residents, being responsive to their concerns and communicative in our approach.
 - co-design services with those affected by them and ensure strong consultation processes that reach out to people whose voices are seldom heard.
- 3.10. The Committee should consider how its work programme reflects these priorities. The Committee might also consider whether there are suggestions that should be put forward for consideration in the new municipal year.

¹ <https://lewisham.gov.uk/mayorandcouncil/corporate-strategy>

4. The next meeting

- 4.1. The following items are scheduled for the next meeting. For each item, the Committee should clearly define the information and analysis it wishes to see in officer reports. If the Committee has designated one of its members as a climate change champion, that member should work with the Chair to ensure that officers are given appropriate steers in relation to the reports, to ensure they include relevant climate change considerations.
- 4.2. The Committee should also consider whether to invite any expert witnesses to provide evidence, and whether site visits or engagement would assist the effective scrutiny of the item.

Agenda Item	Review type
Borough of Sanctuary	Standard item
Single Equalities Framework	Policy development
Borough of Culture Legacy	Standard item

5. Referrals

- 5.1. This is a list of referrals made by the Committee this municipal year:

Referral title	Date of referral	Date considered by Mayor and Cabinet	Response due at Committee
Budget reductions report	30-11-22	07-12-22	*10-01-23 ²

6. Financial implications

- 6.1. There are no direct financial implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme will have financial implications and these will need to be considered as part of the reports on those items.

7. Legal implications

- 7.1. In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

² A response to the Committee's comments was provided for Mayor and Cabinet in advance of the decision on 7 December. It can be viewed online here: [link to the officer response to comments on the budget reductions report](#)

8. Equalities implications

- 8.1. Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 8.2. The Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - advance equality of opportunity between people who share a protected characteristic and those who do not.
 - foster good relations between people who share a protected characteristic and those who do not.
- 8.3. There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

9. Climate change and environmental implications

- 9.1. There are no direct climate change or environmental implications arising from the implementation of the recommendations in this report. However, in February 2019 Lewisham Council declared a Climate Emergency and proposed a target to make the borough carbon neutral by 2030. An action plan to achieve this target was subsequently agreed by Mayor and Cabinet (following pre-decision scrutiny by the Sustainable Development Select Committee)³. The plan incorporates all areas of the Council's work. Items on the work programme may well have climate change and environmental implications and reports considered by the Committee should acknowledge this.

10. Crime and disorder implications

- 10.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have crime and disorder implications and these will need to be considered as part of the reports on those items.

11. Health and wellbeing implications

- 11.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have health and wellbeing implications and these will need to be considered as part of the reports on those items.

12. Report author and contact

If you have any questions about this report please contact: Timothy Andrew (Scrutiny Manager) 020 8314 7916 timothy.andrew@lewisham.gov.uk

³ See <https://lewisham.gov.uk/TacklingTheClimateEmergency> for a summary of the Council's work in this area.

Appendix A

Safer Stronger Communities Select Committee Terms of Reference

The following roles are common to all select committees:

(a) General functions

- To review and scrutinise decisions made and actions taken in relation to executive and non-executive functions
- To make reports and recommendations to the Council or the executive, arising out of such review and scrutiny in relation to any executive or non-executive function
- To make reports or recommendations to the Council and/or Executive in relation to matters affecting the area or its residents
- The right to require the attendance of members and officers to answer questions includes a right to require a member to attend to answer questions on up and coming decisions

(b) Policy development

- To assist the executive in matters of policy development by in depth analysis of strategic policy issues facing the Council for report and/or recommendation to the Executive or Council or committee as appropriate
- To conduct research, community and/or other consultation in the analysis of policy options available to the Council
- To liaise with other public organisations operating in the borough – both national, regional and local, to ensure that the interests of local people are enhanced by collaborative working in policy development wherever possible

(c) Scrutiny

- To scrutinise the decisions made by and the performance of the Executive and other committees and Council officers both in relation to individual decisions made and over time
- To scrutinise previous performance of the Council in relation to its policy objectives/performance targets and/or particular service areas
- To question members of the Executive or appropriate committees and executive directors personally about decisions
- To question members of the Executive or appropriate committees and executive directors in relation to previous performance whether generally in comparison with service plans and targets over time or in relation to particular initiatives which have been implemented
- To scrutinise the performance of other public bodies in the borough and to invite them to make reports to and/or address the select committee/Business Panel and local people about their activities and performance
- To question and gather evidence from any person outside the Council (with their consent)
- To make recommendations to the Executive or appropriate committee and/or Council arising from the outcome of the scrutiny process

(d) Community representation

- To promote and put into effect closer links between overview and scrutiny members and the local community
- To encourage and stimulate an enhanced community representative role for overview and scrutiny members including enhanced methods of consultation with local people
- To liaise with the Council's ward assemblies so that the local community might participate in the democratic process and where it considers it appropriate to seek the views of the ward assemblies on matters that affect or are likely to affect the local areas, including accepting items for the agenda of the appropriate select committee from ward assemblies.

- To keep the Council's local ward assemblies under review and to make recommendations to the Executive and/or Council as to how participation in the democratic process by local people can be enhanced
- To receive petitions, deputations and representations from local people and other stakeholders about areas of concern within their overview and scrutiny remit, to refer them to the Executive, appropriate committee or officer for action, with a recommendation or report if the committee considers that necessary
- To consider any referral within their remit referred to it by a member under the Councillor Call for Action, and if they consider it appropriate to scrutinise decisions and/or actions taken in relation to that matter, and/or make recommendations/report to the Executive (for executive matters) or the Council (non-executive matters).

(e) Finance

- To exercise overall responsibility for finances made available to it for use in the performance of its overview and scrutiny function.

(f) Work programme

- As far as possible to draw up a draft annual work programme in each municipal year for consideration by the overview and scrutiny Business Panel. Once approved by the Business Panel, the relevant select committee will implement the programme during that municipal year. Nothing in this arrangement inhibits the right of every member of a select committee (or the Business Panel) to place an item on the agenda of that select committee (or Business Panel respectively) for discussion.
- The Council and the Executive will also be able to request that the overview and scrutiny select committee research and/or report on matters of concern and the select committee will consider whether the work can be carried out as requested. If it can be accommodated, the select committee will perform it. If the committee has reservations about performing the requested work, it will refer the matter to the Business Panel for decision.

The Safer Stronger Communities Select Committee has these specific terms of reference:

(a) To fulfil all overview and scrutiny functions in relation to the discharge by responsible authorities of their crime and disorder function as set out in Sections 19 and 20 Police & Justice Act 2006, as amended from time to time, and all other relevant legislation. This shall include the power:

(i) to review or scrutinise decisions made, or other action taken, in connection with the discharge by responsible authorities of their crime and disorder function,
(ii) to make reports or recommendations to the local authority or the executive with respect to the discharge of those functions; and

(iii) to make reports and/or recommendations to the local authority with respect to any matter which is a local crime and disorder matter in relation to a member of the authority. A local crime and disorder matter in relation to a member means a matter concerning crime and disorder (including, in particular, forms of crime and disorder involving anti-social behaviour or other behaviour adversely affecting the environment), or the misuse of drugs, alcohol and other substances, which affect all or part of the electoral area for which the member is elected or any person who lives or works there.

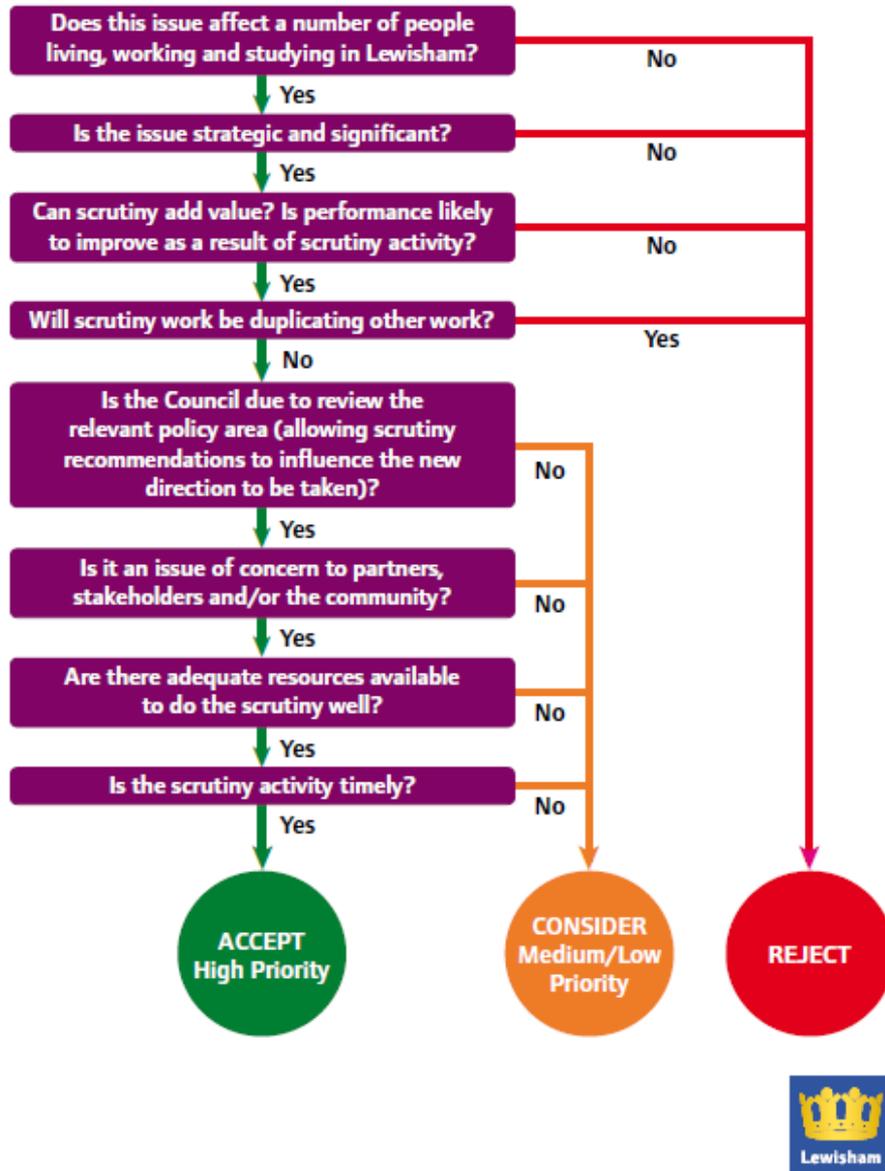
(b) make proposals to the Executive to promote equality of opportunity within the borough, including issues of discrimination based on race, ethnic origin, gender, disability, sexuality, age and/or class, including the following matters:-

- to recommend to the Executive, the Council or an appropriate committee, proposals for policy development in relation to equalities issues;
 - to analyse policy options as necessary to inform the proposals to be made to the Executive or other appropriate committee;
 - to advise the Executive or other committee on all matters relating to equality of opportunity both in terms of policy, service provision, employment and/or access to public services;
 - to enhance and develop existing and innovative consultative and/or advisory work for equality of opportunity and to consider issues of inequality and discrimination across the borough;
 - to consider and recommend to the Executive, ways in which participation by disadvantaged and under-represented sections of the community might be more effectively involved in the democratic processes of local government;
 - to pilot methods of consultation and involvement and to report back to the Executive or appropriate committee on their effectiveness with recommendation if appropriate;
 - to establish links with and liaise with external organisations in the borough which are concerned with the promotion of equality of opportunity.
- (c) Overview and Scrutiny functions (excluding call-in) in relation to library provision.

Appendix C

The flowchart below is designed to help Members decide which items should be added to the work programme. It is important to focus on areas where the Committee will influence decision-making.

Scrutiny work programme – prioritisation process



Appendix D

Effective Scrutiny Guidelines

At Lewisham we:

1. Prioritise

It is more effective to look at a small number of key issues in an in-depth way, than skim the surface of everything falling within scrutiny's remit. We try to focus on issues of concern to the community and/or matters that are linked to our corporate priorities. We only add items to the work programme if we are certain our consideration of the matter will make a real and tangible difference.

2. Are independent

Scrutiny is led by Scrutiny Members. Scrutiny Members are in charge of the work programme and, for every item, we specify what evidence we require and what information we would like to see in any officer reports that are prepared. We are not whipped by our political party or unduly influenced by the Cabinet or senior officers.

3. Work collectively

If we collectively agree in advance what we want to achieve in relation to each item under consideration, including what the key lines of enquiry should be, we can work as a team to question witnesses and ensure that all the required evidence is gathered. Scrutiny is impartial and the scrutiny process should be free from political point scoring and not used to further party political objectives.

4. Engage

Involving residents helps scrutiny access a wider range of ideas and knowledge, listen to a broader range of voices and better understand the opinions of residents and service users. Engagement helps ensure that recommendations result in residents' wants and needs being more effectively met.

5. Make SMART evidence-based recommendations

We make recommendations that are based on solid, triangulated evidence – where a variety of sources of evidence point to a change in practice that will positively alter outcomes. We recognise that recommendations are more powerful if they are:

- Specific (simple, sensible, significant).
- Measurable (meaningful, motivating).
- Achievable (agreed, attainable).
- Relevant (reasonable, realistic and resourced, results-based).
- Time bound (time-based, time limited, time/cost limited, timely, time-sensitive).

Safer Stronger Communities Select Committee work plan 2022-23

Item	Type	Priority	16-Jun	13-Oct	03-Nov	17-Jan	02-Mar
Budget reductions report	Performance monitoring	CP1,CP7					
Introduction to the Safer Communities Service and statutory role on crime and disorder.	Information	CP1,CP7					
Adult Learning Lewisham - equalities	Performance monitoring	CP1					
Staff survey results	Performance monitoring	CP1					
Youth Offending Service and National Probation Service	Performance monitoring	CP7					
Libraries	Performance monitoring	All					
Safe Lewisham Plan	Pre-decision	CP7					
Update from local Police and Fire	Performance monitoring	CP7					
Cost of Living - equalities monitoring	Performance monitoring	All					
Borough of Sanctuary	Performance monitoring	All					
Single Equalities Framework	Performance monitoring	All					
Borough of Culture Legacy	Performance monitoring	All					

Information reports and briefings

Public Health approach to violence reduction	Information	CP7					
Budget information	Information						
Borough of Sanctuary	Information	CP1, CP7					
Lewisham Disability Commission report	Information	CP1					
Data analysis update on staff survey and employee profile	Information						
Update on census	Information						
Update on Fairer Lewisham Duty	Information	CP1					

Corporate Priorities**Priority**

1	Open Lewisham	CP 1
2	Quality Housing	CP 2
3	Children and Young People	CP 3
4	A Strong Local Economy	CP 4
5	Health & Wellbeing	CP 5
6	Cleaner and greener	CP 6
7	Safer Communities	CP 7

FORWARD PLAN OF KEY DECISIONS

Forward Plan January - April 2023

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Emma Aye-Kumi, the Local Democracy Officer, at the Council Offices or emma.aye-kumi@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

January 2022	Contract for Statutory Funeral Provision	28/06/22 Executive Director for Community Services	Corinne Moocarme, Joint Commissioning Lead, Community Support and Care, Community Services, LBL and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
June 2022	Digital Infrastructure Fibre	28/06/22	and Councillor Amanda		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Wayleave	Executive Director for Corporate Services	De Ryk, Cabinet Member for Finance and Strategy		
May 2022	Expert Assessors services for Concessionary Award Schemes	28/06/22 Executive Director for Corporate Services	and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
May 2022	Procurement of a replacement Housing Management System and implementation of a Customer Relationship Management System.	28/06/22 Executive Director for Corporate Services	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
May 2022	Procurement of Learning and Development Services Provider	28/06/22 Executive Director for Corporate Services	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Approval to procure for the provision of pre-paid card accounts	02/11/22 Executive Director for Corporate Services	Adeolu Solarin, MARAC Co-ordinator and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Permission to Tender Lawrence House Ground Floor Refurbishment Works	02/11/22 Executive Director for Housing, Regeneration & Environment	Gavin Plaskitt, Programme Manager and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
August 2022	Award of Corporate Estate Maintenance Contract Phase 2	15/11/22 Executive Director for Housing,	Akweley Badger, Project Support Officer and Councillor Amanda De		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Regeneration & Environment	Ryk, Cabinet Member for Finance and Strategy		
June 2022	Accommodation Procurement Strategy	07/12/22 Mayor and Cabinet	Fenella Beckman, Director of Housing and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
May 2022	Approval for the Local Development Scheme (LDS)	07/12/22 Mayor and Cabinet	David Syme, Head of Strategic Planning and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
May 2022	Approval of the Lewisham Local Plan - Regulation 19 Proposed Submission document for public consultation	07/12/22 Mayor and Cabinet	David Syme, Head of Strategic Planning and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	Approval to extend the Framework for Semi-Independent Accommodation and Support	07/12/22 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2022	Approval to procure for the provision of Fixed Asset Valuations	07/12/22 Executive Director for Corporate Services	Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Budget Reductions 2023/24	07/12/22 Mayor and Cabinet	Katharine Nidd, Head of Strategic Finance, Planning and Commercial, David Austin, Director of Corporate Services and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Building for Lewisham Programme Delivery	07/12/22 Mayor and Cabinet	Patrick Dubeck, Director of Inclusive Regeneration and Councillor Sophie Davis, Cabinet Member for Housing Management and Homelessness		
October 2022	Change in designation of the Rushey Green Primary School SEN provision	07/12/22 Mayor and Cabinet	Matthew Henaughan, Head of Business, Infrastructure, Compliance and Education and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Contract Award for 0-19 Public Health Nursing	07/12/22 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Contract award report - perinatal mental health	07/12/22 Executive Director for Children and Young People	Emily Newell, Joint Commissioner 0-19 Health and Maternity and		
October 2022	Future of Housing Management: Options Review	07/12/22 Mayor and Cabinet	Fenella Beckman, Director of Housing and		
June 2022	Part 2 - Notification of the transfer of Conrad Court Extra Care Housing	07/12/22 Mayor and Cabinet	Beate Hellowell, Scrutiny Manager and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
June 2022	Parts 1& 2 - Recommendation for the delivery of Extra Care Services at Hazlehurst Court, Catford	07/12/22 Mayor and Cabinet	Heather Hughes, Joint Commissioner, Learning Disabilities and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
August 2022	Permission to Award Supported Accommodation services	07/12/22 Mayor and Cabinet	Jonathan Scarth and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Sustainable Transport and	07/12/22	Seamus Adams, Parking		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Parking Improvements Programme	Mayor and Cabinet	Service Manager and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
August 2022	Walsham - Budget Requirement	07/12/22 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	Approval to procure: School Minor Works Programme 2023 (SMWP 23)	13/12/22 Executive Director for Children and Young People	Jessie Lea, Senior Programme Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Award reports for Adult Weight Management Services: Universal offer; Targeted offer	11/01/23 Executive Director for Community Services	and		
June 2022	Council Tax Base Report 2023/24	11/01/23 Mayor and Cabinet	Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
August 2022	Financial Monitoring Period 7	11/01/23	Nick Penny, Head of		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet	Service Finance and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
May 2022	On Street Advertising Contract Variation and Extension	11/01/23 Mayor and Cabinet	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Permission to Award - Dementia Hub	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Permission to Award - Lewisham Wellbeing Service	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Permission to Award - New Hope Housing Project	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2022	Permission to Award to The Commissioning Alliance	11/01/23 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Provision of Parking and Traffic Enforcement Division Service	11/01/23 Mayor and Cabinet	and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
October 2022	Secure Children's Home for London Children and Pan-London Vehicle for Commissioning	11/01/23 Mayor and Cabinet	and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
June 2022	Approval of the Lewisham Local Plan (Regulation 19 'Proposed Submission' document for public consultation	18/01/23 Council	David Syme, Head of Strategic Planning and		
October 2022	Council Tax Base Report 2023/24	18/01/23 Council	David Austin, Director of Corporate Services, Kathy Freeman, Executive Director for Corporate Resources, Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
December 2022	Approval to Procure for the provision of Occupational Health Service and Employee Assistance Programme Provider. Approval for the subsequent award of contract.	01/02/23 Mayor and Cabinet	Megan Mellor, Community Coordinator and		
August 2022	Award report for NHS Health Checks provision	01/02/23 Mayor and Cabinet	Iain McDiarmid, Assistant Director - Adult Integrated Commissioning and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
June 2022	Building for Lewisham Budget requirements Pt1 & Pt2	01/02/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2022	Contract for Microsoft Azure Agreement - delegate authority for award	01/02/23 Mayor and Cabinet	Philippa Brewin and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Determination of Lewisham's admission arrangements for the 2024/25 academic year	01/02/23 Mayor and Cabinet	and		
January 2022	Lewisham Autism Strategy	01/02/23	Polly Pascoe, Integrated		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet	Commissioning Manager and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
December 2022	Network Links (circuits, broadband, PSTNs)	08/03/23 Mayor and Cabinet	Philippa Brewin and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Parts 1 & 2 - Recommendation regarding the delivery of Extra Care Services by Housing 21 at Cinnamon Court Deptford	01/02/23 Mayor and Cabinet	Beate Hellowell, Scrutiny Manager and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
December 2022	Permission to Extend the Humankind (Adult Substance Misuse Contract)	01/02/23 Mayor and Cabinet	Sarah Wainer, Director of System Transformation and		
December 2022	Statement of Community Involvement	01/02/23 Mayor and Cabinet	Michael Forrester, Major and Strategic Projects Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	2023-24 Budget Report	08/02/23 Mayor and Cabinet	Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			for Finance and Strategy		
June 2022	Approval to appoint operator for concessions contract at Beckenham Place Park Lake	Not before 01/03/23 Mayor and Cabinet	Vince Buchanan, Green Spaces Contracts Manager and Councillor Andre Bourne, Cabinet Member for Culture and Leisure (job share)		
February 2022	BfL Programme - Approval to enter into contract	Not before 01/03/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Budget Report 2023/24	01/03/23 Council	Kathy Freeman, Executive Director for Corporate Resources, Katharine Nidd, Head of Strategic Finance, Planning and Commercial, David Austin, Director of Corporate Services and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
November 2022	Approval to confirm an Article 4 Direction to withdraw permitted development rights for the change of use from dwelling house (Use class C3) to small HMO's (Use Class C4)	08/03/23 Mayor and Cabinet	David Syme, Head of Strategic Planning and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
November 2022	Approval to confirm an Article 4 Direction to withdraw permitted development rights for the change of use from Use class E (retail, office and industrial) to Use class C3 (dwelling house) within our town centres, industrial areas and employment sites	08/03/23 Mayor and Cabinet	David Syme, Head of Strategic Planning and		
November 2022	Approval to re-procure the Lewisham Learning Disability Framework Agreement	08/03/23 Mayor and Cabinet	Tom Bird, Integrated Commissioning Manager and		
June 2022	BfL Appropriation for Planning purposes	08/02/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Sophie Davis, Cabinet Member for Housing Management and Homelessness		
November 2022	CIL Governance	08/03/23 Mayor and Cabinet	and		
November 2022	Learning Disability Framework: approval to procure supported living contract	08/03/23 Mayor and Cabinet	Tom Bird, Integrated Commissioning Manager and		
November 2022	Lewisham Climate Emergency Action Plan	08/03/23 Mayor and Cabinet	and		
October 2022	Permission to extend the current lead home care provider contracts	08/03/23 Mayor and Cabinet	Tristan Brice, Associate Director, Community Support and Care and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
December 2022	Permission to tender (Mental Health Supported Housing)	08/03/23 Mayor and Cabinet	Jonathan Scarth and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
December 2022	Permission to tender (Mental Health Supported Housing for Care Leavers)	08/03/23 Mayor and Cabinet	Jonathan Scarth and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
June 2022	Reduction and Recycling Plan 2023-2025	08/03/23 Mayor and Cabinet	Wendy Nicholas, Strategic Waste and Environment Manager and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
June 2022	Right to Buyback 2	08/03/23 Mayor and Cabinet	Kathy Freeman, Executive Director for Corporate Resources and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
November 2022	Riverside Youth Club development project - Approval to award.	08/03/23 Mayor and Cabinet	Adam Platts, Project Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2022	Selective licensing: Consultation response and proposals to introduce a new licensing scheme	08/03/23 Mayor and Cabinet	Rhona Brown, Head of Private Sector Licensing and Housing Improvement and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
November 2022	Temporary Accommodation Acquisition Procurement (Part 1 & 2)	08/03/23 Mayor and Cabinet	Andrew Jacobs, Organisational Learning and Talent Manager and		
June 2022	BfL Programme - Approval to enter into contract	04/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Sophie Davis, Cabinet Member for Housing Management and Homelessness		
December 2022	Mayfield - Budget Requirement	04/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2022	Ladywell - Budget requirement	07/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Development and Planning		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials